

PAOLA GIURI

PROFESSOR OF MANAGEMENT

DEPARTMENT OF MANAGEMENT, UNIVERSITY OF BOLOGNA

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Curriculum Vitae - Summary

Paola Giuri is Full Professor of Management at Bologna University. At Bologna Business School she serves as Associate Dean for Faculty and Research.

She is Chair of the Department of Excellence project (2018-2022) at the Department of Management, and Delegate for the Management area in the Research Evaluation Committee of Bologna University.

She previously served at Bologna University as Chair of Research of the Department of Management, Vice President of the School of Economics and Management, Director of the Department of Management at Rimini Campus, Director of the 2-year Laurea Magistralis in Business Administration and Management - Service Management.

Paola Giuri got her Ph.D. in Economics and Management of Innovation at Sant'Anna School of Advanced Studies, Pisa. She was visiting Study Fellow for two years in her career at the Science Policy Research Unit (SPRU), University of Sussex.

Her research focuses on economics and management of innovation, entrepreneurship, university-industry technology transfer, economic and strategic uses of patents, social innovation and organizational change.

She coordinated and had responsibilities for several international research projects funded by the European Commission and the European Investment Bank.

She has published articles in several journals, including *Research Policy*, *Review of Economics and Statistics*, *R&D Management*, *Technological Forecasting and Social Change*, *International Journal of Industrial Organization*, *Industrial and Corporate Change*, *Journal of Technology Transfer*, *Industry and Innovation*, *Frontiers in Psychology*.

She collaborates with several companies and institutions. Among these, she is a member of the Board of regents of the Bank of Italy in Emilia Romagna.

ACADEMIC POSITIONS

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|-------------|--|
| 2016 - now | Full Professor of Management, Bologna University, Department of Management. |
| 2007 - 2016 | Associate Professor of Management, Bologna University, Department of Management. |
| 2000 - 2007 | Assistant Professor of Management, Sant'Anna School of Advanced Studies, Pisa. |

SERVICE AT THE UNIVERSITY OF BOLOGNA

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|-----------|---|
| 2019-now | BOLOGNA BUSINESS SCHOOL
Associate Dean for Research (2019-2020)
Associate Dean for Faculty and Research (2021-now)
Member of the Management Board (2019-now)
Member of the Accreditation Team (2019-now) |
| 2022- now | BOLOGNA UNIVERSITY |

Delegate for the Management area in the Research Evaluation Committee (2022-now)

- 2012- now **DEPARTMENT OF MANAGEMENT**
Chair of the Department of Excellence project (2018-now)
Director of the Department at Rimini Campus (2012-2020)
Chair of Research (2018-2020)
Chari of Third Mission (2018-2020)
Department Council (Giunta) (2012-now)
Research Committee (2018-now)
Teaching Committee (2018-2020)
Member of the Accreditation Team (2020-now)
Director of the International M.S. in Business Administration and Management - Service Management (2014-2018)
Faculty Board of the Ph.D. Programme in Management (2012-2020)
Member of the Accreditation Team (2021-now)
- 2008-now **SCHOOL OF ECONOMICS AND MANAGEMENT**
Vice President (2016-2021)
School Council (2012-2021)
Several Commissions for the Selection of Associate Professors, Teaching assistants, Lecturers and Teaching contracts, Post-docs, Tutors, and for the Admission of undergraduate, post-graduate and PhD students (2010-now)
Coordinator of Working Group on Ted Qual quality certification (2009-2010)
Coordinator of projects for improving student services (2008-2012)
- 2013-2021 **RIMINI CAMPUS**
Campus Board (2013-2021).
Board of CAST (Centre of Advanced Studies for Tourism) (2014-2018).
- 2000-now **OTHER UNIVERSITIES AND INSTITUTIONS**
Board of regents of the Bank of Italy in Emilia Romagna (2020-now)
Technical Scientific Committee of the competition “New Ideas New Firms” (2011 – today)
Director of the Master in Management of Innovation, Sant’Anna School of Advanced Studies, Pisa (2004-2005)
Faculty Committee of the Doctoral Program in Business Administration, Bocconi University, Milan (2004-2005)
Faculty Member of the Doctoral Program in Economics and Management, Sant’Anna School of Advanced Studies, Pisa (2000-2005)
Coordinator of Seminars, Laboratory of Economics and Management (LEM), Sant’Anna School of Advanced Studies, Pisa (2000-2005)
Coordinator of Ph.D. Work in Progress Seminars, Doctoral Program in Economics and Management, Sant’Anna School of Advanced Studies, Pisa (2000-2005).

EDUCATION

- 1996 - 2000 PhD in Economics and Management of Innovation, Sant’Anna School of Advanced Studies, Pisa.
- 1996 - 1997 Master in Management of Innovation, Sant’Anna School of Advanced Studies, Pisa.
- 1990 - 1995 M.Sc. in Economics and Business, Pisa University.

INTERNATIONAL APPOINTMENTS

1998 – 1999 Visiting Study Fellow, SPRU (Science Policy Research Unit), University of Sussex, United Kingdom (May 1998 - December 1999). Grant by the European Commission - TMR Marie Curie Programme and Sant'Anna School of Advanced Studies, Pisa.

TEACHING

2003 - now Bachelor programs: *Strategy, Management*

2004 - now M.Sc. programs: *Corporate Strategy, Business Strategy, International Management, Strategic Management, Industry Analysis, Management of Knowledge and Innovation*

1998 - now Professional Masters: *Global Strategy, Corporate Strategy, Management of Intellectual Property, R&D Organization and Management*

2009 - now Executive programs: *Management of intellectual property, Open innovation, Organization and collaboration strategies for innovation, Exploitation of technologies, markets for technologies and technology licensing.*

2000-now Doctoral programs: *Technology transfer and licensing, Non conventional models of developing, protecting and exploiting innovation, Management of companies' technological portfolio, Economics and management of weak and strong intellectual property rights, Strategy, resource-based and capability view of the firm, Industry life cycle, Theory and reality: using history, theory and empirical analysis to understand economic phenomena and to inform policy debates, Economics of patents and intellectual property rights: theory, institutional changes and empirics, Empirical studies and data on IPRs, knowledge flows and collaborations.*

RESEARCH

COORDINATION AND PARTICIPATION TO RESEARCH PROJECTS

European Commission-funded Horizon 2020 Progress TT, Capacity Building for Technology Transfer. January 2015-2018.

European Investment Bank - EIBURS Programme, "FinKT - Financing Knowledge Transfer in Europe", March 2012 – February 2015 (scientific coordinator).

European Commission DG Research , "InnoS&T - Innovative S&T indicators combining patent data and surveys: Empirical models and policy analyses", April 2008 – March 2011.

European Commission DG Research , "GlobInn - The changing nature of Internationalization of Innovation in Europe: impact on firms and the implications for innovation policy in the EU", European Commission DG Research May 2008 – April 2011.

European Commission, Member of the management committee of the COST network "COST Action IS0604 "Science and Technology Research in a Knowledge-based Economy – STRIKE" (October 2007-October 2011). Co-leader of the Working group "Intellectual property rights".

European Commission, DG Enterprise and Industry, The strategic use of patents and its implications for enterprise and competition policies, (March 2006 – July 2007).

DIME, European Union – 6th Framework Programme. Within the DIME NoE coordinator of the work package The Performance of IPR Systems and Differences in Potentials for Growth, May 2005 – October 2007.

European Science Foundation, Program European Collaborative Research Project in the Social Sciences (ECRPSS) 4th Call, Science and Technology Research in a Knowledge-Based Economy (March 2006 - March 2009)

European Commission, DG Internal Market and Services, Study on Evaluating the Knowledge Economy - What Are Patents Actually Worth? The Value of Patents for Today Economy and Society, Contract No ETD/2004/IM/E3/77 (December 2004 - July 2006)

European Union – 6th Framework Programme NoE, Dynamics of Institutions and Markets in Europe (May 2005-October 2007).

European Commission, DG Science and Technology, European Policy for Intellectual Property (EPIP), Thematic Network, Contract N. HPSE-CT-2002-60053 (September 2004 - November 2005)

European Commission, DG Science and Technology, Economic Change: Micro-Foundations of Organisational and Institutional Changes in Europe, Contract N. SERD-2002-00117 (October 2002-October 2005)

European Commission, DG Science and Technology, The Value of European Patents: Empirical Models and Policy Implications Based on a Survey of European Inventors, Contract N. HPV2-2001-00013 (January 2002-June 2004)

Various national research projects funded by the Italian Ministry of University and Research (PRIN and FIRB programmes), Sant'Anna School of Advanced Studies, Bocconi University, and other institutions.

RESEARCH AWARDS

- 2010 A. Gambardella, P. Giuri and A. Luzzi. *The Market for Patents in Europe*. 2007
2010 “Richard R. Nelson Prize Award” for the best article published in four years of the journal *Research Policy*.
- 2007 P. Giuri and M. Mariani. *Proximity of Inventors and Knowledge Flows*.
Best Paper Award, Druid Summer Conference 2007, Copenhagen.
- 2004 P. Giuri and A. Luzzi. *Patterns of growth of Technology-based SMEs in Europe*
Best Paper of the Track, European Academy of Management Conference, St. Andrews.

REVIEWS

Referee for the following Journals: *Economics of Innovation of New Technology, European Management Review, IEEE Transactions on Engineering Management, Industrial and Corporate Change, Industry and Innovation, Innovation and Development, International Journal of Industrial Organization, International Journal of Management Reviews, International Review of Applied Economics, Journal of Economic Behaviour and Organization, Management Research, Research Policy, Small Business Economics, Strategic Management Journal, Structural Change and Economic Dynamics.*

Referee for the following Conferences: *Academy of Management, Academy of International Business, European Academy of Management, Druid Summer Conference, Strategic Management Society.*

PUBLICATIONS

International journals

1. Bergami, M., Corsino, M., Daood, A., Giuri, P., (2021), Being resilient for society: Evidence from companies that leveraged their resources and capabilities to fight the COVID-19 crisis. *R&D Management*.
2. Wilczewski, M., Gorbaniuk, O., Giuri, P. (2021), The Psychological and Academic Effects of Studying From the Home and Host Country During the COVID-19 Pandemic. *Frontiers in Psychology*, 12, 644096
3. Barbini, F.M., Corsino, M., Giuri, P., (2020), How do universities shape founding teams? Social proximity and informal mechanisms of knowledge transfer in student entrepreneurship. *Journal of Technology Transfer*.
4. Giuri, P., Grimaldi, R., Kochenkova, A., Munari, F., Toschi, L. (2020), The effects of university-level policies on women's participation in academic patenting in Italy, *Journal of Technology Transfer*, 45, 122–150.
5. Giuri, P., Munari, F., Scandura, A., Toschi, L. (2019), The strategic orientation of universities in knowledge transfer activities, *Technological Forecasting and Social Change*, 138, 261-278.
6. Corsino, M., Giuri, P., Torrissi, S. (2018), Technology spin-offs: teamwork, autonomy, and the exploitation of business opportunities, *Journal of Technology Transfer*, 44, 1603–1637.
7. Galiakhmetov, R., Giuri, P., Munari, F. (2018) How to enhance patent commercialisation? An analysis of patent aggregators in Europe, *International Journal of Innovation Management*, 22, 1-30.
8. Torrissi, S., Gambardella, A., Giuri, P., Harhoff, D.H., Hoisl, K., Mariani, M. (2016), Used, blocking and sleeping patents: Empirical evidence from a large-scale inventor survey, *Research Policy*, 45(7), pp. 1374-1385.
9. Giuri P., Grimaldi R. e Villani E. (2014). Supporting academic entrepreneurship: cross-country evidence in Europe. *Journal of Industrial and Business Economics / Economia e Politica Industriale*, 41 (4): 215-236
10. Giuri P., Grimaldi R. and Villani E. (2014). Supporting academic entrepreneurship: cross-country evidence in Europe. *Journal of Industrial and Business Economics / Economia e Politica Industriale*, 41 (4): 215-236
11. Giuri P., Munari F. and Pasquini M. (2013). What Determines University Patent Commercialization? Empirical Evidence on the Role of IPR Ownership. *Industry and Innovation*, 20 (5), 488-502. *IF 2014: 0,732*
12. Giuri P. and Mariani M. (2013). When distance disappears: Inventors, education, and the locus of knowledge spillovers, *Review of Economics and Statistics*, 95 (2), 449-463. *IF 2014: 2,749*
13. Giuri P., Ploner M., Rullani F. and Torrissi S. (2010). Skills, division of labor and performance in collective inventions: Evidence from open source software. *International Journal of Industrial Organization*, 28 (1), 54-68. *IF 2014: 0,984*

14. Giuri P., Rullani F. and Torrissi S. (2008). Explaining leadership in virtual teams: The case of open source software. *Information Economics and Policy*, 20 (4), 305-315. IF 2014: 1,146
15. Giuri P., Torrissi S. and Zinovieva N. (2008). ICT, Skills and Organisational Change: evidence from a panel of Italian Manufacturing Firms. *Industrial and Corporate Change*, 17 (1), 29-64. IF 2014: 1,26
16. Gambardella A., Giuri P. and Luzzi A. (2007). The Market for Patents in Europe. *Research Policy*, 36 (8), 1163-1183. Awarded with the "Richard R. Nelson Prize Award" in 2010. IF 2014: 3,117
17. Giuri P. and Mariani M. (2007). Editorial. Inventors and Invention Processes in Europe. Results from the PatVal-EU Survey. *Research Policy*, 36 (8), 1105-1106. IF 2014: 3,117
18. Giuri P., Mariani M., Brusoni S., Crespi G., Francoz D., Gambardella A., Garcia-Fontes W., Geuna A., Gonzales R., Harhoff D., Hoisl K., Lebas C., Luzzi A., Magazzini L., Nesta L., Nomaler Ö., Palomeras N., Patel P., Romanelli M. and Verspagen B. (2007). Inventors and Invention Processes in Europe. Results from the PatVal-EU Survey. *Research Policy*, 36 (8), 1107-1127. IF 2014: 3,117
19. Bonaccorsi A., Giuri P. and Pierotti F. (2005). Technological frontiers and competition in multi-technology sectors. Micro-evidence from the aero-engine industry. *Economics of Innovation and New Technology*, 14 (1-2), 23-42.
20. Bonaccorsi A. and Giuri P. (2001). The long term evolution of vertically-related industries. *International Journal of Industrial Organization*, 19 (7), 1053-1083. IF 2014: 0,984
21. Bonaccorsi A. and Giuri P. (2001). Network structure and industrial dynamics. The long term evolution of the aircraft-engine industry. *Structural Change and Economic Dynamics*, 12 (2), 201-223.
22. Bonaccorsi A. and Giuri P. (2000). Non shakeout patterns of industry evolution. The case of turboprop engine industry. *Research Policy*, 29 (7-8), 847-870. IF 2014: 3,117

Italian journals

1. Giuri P. and Torrissi S. (2012). Cross-licensing e uso strategico dei brevetti. *Finanza, Marketing e Produzione*, 30, 140-171.
2. Giuri P., Ploner M., Rullani F. and Torrissi S. (2007). An esplorative study of skills and openness in Open Source Software projects. *Sinergie*, 26, 275-287.
3. Giuri P. and Luzzi A. (2007). Understanding the business strategies of Small-Medium European Serial Innovators. *Sinergie*, 26, 243-252.
4. Giuri P. (2004). Innovazione, apprendimento e imitazione nelle relazioni verticali: il caso dell'industria dei motori d'aereo. *Sinergie*, n° 64-65, 251-274.
5. Bonaccorsi A. and Giuri P. (2003). La ricerca industriale in Italia: una valutazione. *Queste Istituzioni*, 129, 146-158.
6. Giuri P. (1998). Design to Customer. Le relazioni fra marketing e progettazione. *Finanza, Marketing e Produzione*, 16 (3), 77-122.

BOOK CHAPTERS

International editors

1. Gambardella A., Giuri P. and Torrisi S. (2014). *The markets for technology*. In Dodgson M., Gann D. e Phillips N. (eds.), *Handbook of Innovation Management*, Oxford University Press.
2. Giuri P., Rullani F. and Torrisi S. (2010). *A test of Lazear's theory of entrepreneurship in the Open Source Software virtual community*. In Audretsch D., Dagnino G., Faraci R. and Hoskisson B. (eds.), *New Frontiers in Entrepreneurship: Recognizing, Seizing and Executing Opportunities*. Springer 197-221.
3. Giuri P. and Cesaroni F. (2006). *Intellectual Property Rights and Market Dynamics*. In Bianchi P. and Labory S. (eds), *International Handbook of Industrial Policy*. Edward Elgar, pp. 217-242.
4. Giuri P., Hagedoorn J. and Mariani M. (2004). *Technological diversification and strategic alliances*. In Cantwell J., Gambardella A., Granstrand O. (eds.), *The economics and management of technological diversification*. Routledge, pp. 116-151.
5. Bonaccorsi A. and Giuri P. (2003). *The dynamics of vertically-related industries. Innovation, entry and concentration*. In Metcalfe S. and Cantner U. (eds.), *Change, Transformation and Development*, Springer Verlag, pp. 255-289.
6. Bonaccorsi A. and Giuri P. (2003). *Increasing returns and network structure in the evolutionary dynamics of industries*. In Saviotti P.P. (ed.), *Applied Evolutionary Economics: New Empirical Methods and Simulation Techniques*. Edward Elgar, pp. 50-92.

National editors

1. Giuri P., Rullani F., and Torrisi S. (2006). *Survival and activity of OSS projects*. In Bonaccorsi A., Rossi C. (eds.), *Economic perspectives in open source software. Intellectual property, knowledge-based communities and the software industry*. Franco Angeli, Milano, pp. 151-173.
2. Bonaccorsi A. and Giuri P. (2003). *Alle radici del ritardo tecnologico italiano*. In Bonaccorsi A. (ed.), *Il sistema della ricerca pubblica in Italia*. Franco Angeli, Milano, pp. 257-301.

BOOKS

1. Corsino, M., Daood, A., Giuri, P., Medei, R., Sobrero, M., Supino, M., (2021). *Manifatturiero e servizi nella transizione in corso dei distretti dell'Emilia-Romagna*, Milano, Franco Angeli. pp.1-117 - ISBN:9788835111610
2. Giuri P., Tomasi C. and Dosi G. (2007). *L'industria aerospaziale. Innovazione, tecnologia e strategia economica*. Il Sole 24 Ore, Milano.
3. Giuri P. (2003). *Economia e strategia delle relazioni verticali nell'industria dei motori d'aereo*. Franco Angeli, Milano.

CASE STUDIES

1. Giuri P., Manca C. (2021). AEFEE: A 'Smarter' Way of Working in the Fashion Industry? Fondazione Bologna University Business School Case Study Ref. no. 422-0009-1 and Teaching Note Ref. no. 422-0009-8. Case Centre.
2. Barbini F., Cocchi N., Giuri P., (2021). A Stage-Gate or Agile? Addressing New Product Development Dilemmas at SCM Group. Fondazione Bologna University Business School Case Study Ref. no. 322-0057-1 and Teaching Note Ref. no. 322-0057-8. Case Centre.
3. Barbini F., Giuri P., (2020). Product Development and Stage-Gate Processes. Nurturing Innovation at SCM. Fondazione Bologna University Business School Case Study Ref. no. 322-0057-1 and Teaching Note Ref. no. 322-0057-8. Case Centre.
4. Daood A., Giuri P., Ulessi F. (2020). Going 'Smart' at Focchi. Fondazione Bologna University Business School Case Study Ref. no. 420-0143-1 and Teaching Note Ref. no. 420-0143-8. Case Centre.

ENTRY IN INTERNATIONAL ENCYCLOPEDIAS

1. Corsino M. and Giuri P. (2014), Computer Industry, in Augier M., Teece D.J., *The Palgrave Encyclopedia of Strategic Management*. Palgrave MacMillan.

INTERNATIONAL REPORTS AND POLICY-MAKING

Contributions to publications of the European Union

1. Giuri P., Hirsch D., Szepanowska-Kozłowska K., Selhofer H., Temple Lang J. and Thumm N. (2015). Report of the Expert Group on Patent Aggregation. *European Commission, DG for Research and Innovation*. ISBN 978-92-79-41182-3, doi:10.2777/96371, European Union.
http://ec.europa.eu/research/innovation-union/pdf/expert-groups/report_of_the_expert_group_on_patent_aggregation_-_2015.pdf#view=fit&pagemode=none
2. Giuri P. and Torrisi S. (2015). The use of European patents in large and small-sized firms. *The European IPR Helpdesk. Bulletin*, N°18, July - September 2015. European Union.
https://www.iprhelpdesk.eu/sites/default/files/newsdocuments/IPR_Bulletin_No18_0.pdf.

Research reports of European projects

1. *Final Report of the FinKT projects: results of the research and policy implications* (2015). FinKT project “Financing Knowledge Transfer in Europe”, funded by the European Investment Bank - European Investment Fund under the EIBURS programme.
2. *Final report, oriented to practitioners, on how to fund KT activities* (2015). FinKT project “Financing Knowledge Transfer in Europe”, funded by the European Investment Bank - European Investment Fund under the EIBURS programme.
3. *Enhancing technology transfer through public policies: insights from the FinKT project* (2015). Final report oriented to policy makers of the FinKT project “Financing Knowledge Transfer in Europe”, funded by the European Investment Bank - European Investment Fund under the EIBURS programme.

4. Galiakhmetov R., Giuri P. e Torrisi S. (2015). *Research report on the change over time of the IP market in Europe*. FinKT project “Financing Knowledge Transfer in Europe”, funded by the European Investment Bank - European Investment Fund under the EIBURS programme.
5. Galiakhmetov R., Giuri P., Munari F. e Torrisi S. (2014). *Research Report on the Role of Patent Funds and Patent-backed Financial Instruments to Foster Technology Transfer*. FinKT project “Financing Knowledge Transfer in Europe”, funded by the European Investment Bank - European Investment Fund under the EIBURS programme.
6. Final Report of the project *Innovative S&T indicators combining patent data and surveys: Empirical models and policy analyses*. European Commission, DG Research, Contract no 217299. http://cordis.europa.eu/fetch?CALLER=DOCS_PUBL&ACTION=D&LAN=EN&RCN=13262
7. Gambardella A. and Giuri P. (2007). *Case study: Evidence on strategic patenting by using the PatVal - EU survey*. In Final Report of the tender “The strategic use of patents and its implications for enterprise and competition policies, European Commission DG Enterprise and Industry, Contract No ENTR/05/82. <http://www.en.inno-tec.bwl.uni-muenchen.de/research/proj/laufendeprojekte/patents/stratpat2007.pdf>
8. Gambardella A., Giuri P. and Mariani M. (2006). *Final Report Lot 2. Study on evaluating the knowledge economy - what are patents actually worth?* Report for the European Commission, DG Internal Market, Contract n° MARKT/2004/09/E Lot 2. http://ec.europa.eu/internal_market/indprop/docs/patent/studies/final_report_lot2_en.pdf
9. Gambardella A., Giuri P. and Mariani M. (2006). *Technical Report Lot 2. Study on evaluating the knowledge economy - what are patents actually worth?* Report for the European Commission, DG Internal Market, Contract n° MARKT/2004/09/E Lot 2. http://ec.europa.eu/internal_market/indprop/docs/patent/studies/tech_report_lot2_en.pdf
10. Ceccagnoli M., Gambardella A., Giuri P., Licht G. and Mariani M. (2005). *Study on evaluating the knowledge economy - what are patents actually worth?* Report for the European Commission, DG Internal Market, Contract n° MARKT/2004/09/E Lot 1. http://ec.europa.eu/internal_market/indprop/docs/patent/studies/patentstudy-report_en.pdf
11. Gambardella A., Giuri P. and Mariani M. (2005). *The value of European patents. Evidence from a survey of European inventors*. Final Report for the European Commission of the Patval EU Project, DG Research, Contract HPV2-CT-2001-00013. http://ec.europa.eu/invest-in-research/pdf/download_en/patval_mainreportandannexes.pdf

Dissemination and impact of the results of Research Projects in Europe

2015 The results of the InnoS&T Research Project funded by the European Commission have been disseminated, through scientific publications, presentations to scientific conferences, participation to European expert groups, seminars, webinars, and invited presentations at the European Commission.

Moreover, some of the results obtained with the contribution of Paola Giuri:

- Have been used in the *Joint Research Center Science and Policy Report 2015: Innovation in the European Digital Single Market: The Role of Patents*. European Commission
- On request of the European Commission, have been used in the article by Giuri P. and Torrisi S. published in the *Bulletin of the IPR Helpdesk* within the policies of dissemination and awareness oriented to European small and medium enterprises.

- 2014 The results of the InnoS&T and FInKT projects have largely been used in the *Report of the Expert Group on Patent aggregation of the European Commission*, and disseminated to several policy institutions and international companies.
- 2006 The results of the “*Final Report Lot 2. Study on evaluating the knowledge economy - what are patents actually worth?*” *Report for the European Commission, DG Internal Market, Contract n° MARKT/2004/09/E Lot 2*, using data collected within the PatVal-EU project funded by the European Commission, have been included in a *Communication to the European Parliament* by the DG Internal Market of the European Commission.
(<http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:52007DC0165:EN:NOT>).