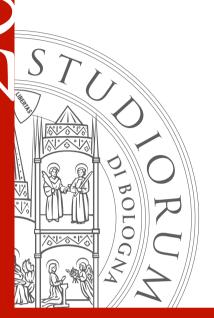


ALMA MATER STUDIORUM Università di Bologna



School of Law – Ravenna Campus LAUREA (FIRST CYCLE DEGREE/ BACHELOR - 180 ECTS) IN BUSINESS AND PUBLIC ADMINISTRATION CONSULTANT A.Y. 2013/2014 Programme Director Prof. Francesca Curi

# REPORT

Study Programme Report Business and Public Administration Consultant Programme ex D.M. 270/04 - Code 0916 - Class L-14 School of Law – Ravenna Campus Programme Director Prof. Francesca Curi

Created in collaboration with Teaching and Learning Administrative Area (AFORM - Area della Formazione) - Quality Assurance Unit

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# WHAT IS THE STUDY PROGRAMME REPORT?

#### What is the Study Programme Report?

The Study Programme Report provides updated information which is important for the purposes of Quality Assurance and is published annually by the University of Bologna.

The main aspects of the teaching programme are described in detail, with a view to assuring the principle of transparency and promoting self-assessment and continuous improvement processes.

The document provides a concrete overview of the features and results of the Study Programme for students, families, employers and so on.

For example, regarding the current issue of employment, it describes the learning outcomes and career opportunities; it also includes statistics on the percentage of employed graduates (D.4. Employment situation). The document is organised into five sections and a glossary:

A. Presentation and prospects

Key information on the Study Programme, including the expected learning outcomes, career opportunities and further studies.

#### B. Teaching and Learning

The updated course structure diagram with the full titles and listings of the course units and the latest published lecture timetable.

#### C. Resources and services

The list of teaching staff and their relative curricula, the offices (secretariats), services (work placements) and infrastructures (libraries, laboratories) available to students.

#### D. The Study Programme in Figures

Key data shows how many students are enrolled, how many have been assigned additional learning requirements, how many drop out after the first year, how many graduate in line with the programme schedule, the opinions of attending and graduating students on the teaching programmes and information concerning graduate employment.

#### E. Find out more: the quality of your Study Programme

How the quality system applied to your Study Programme works. The quality system of your Study Programme is a set of processes and responsibilities adopted to guarantee the quality of all Study Programmes at the University of Bologna.

#### NOTES:

- Reports are available for all Study Programmes for which it is possible to enrol in the first year in academic year 2012/2013: the information and data provided is as updated as possible.
- Sections A, B and C provide data for the academic year 2012/2013.
- Section D presents data regarding the Study Programmes in the last three academic years.
- The information and data were taken from the University databases and the reports published by the Statistical Observatory of the University of Bologna and AlmaLaurea, and are updated to **15 June 2012**.

# A. PRESENTATION AND PROSPECTS

This section presents the key information concerning the Study Programme, including the expected learning outcomes, career opportunities and further studies, updated to the academic year 2013/2014.

#### A.1. PRESENTATION

This paragraph provides information on the specific learning outcomes of the Study Programme and the curriculum.

Company Law and Public Administration Expert degree programme graduates will have a sound preparation in private company transactions and relationships as well as public law. They will have the ability to apply the sectoral regulations and deal with the out-of-court resolution of company disputes: mediation, settlements and arbitration. They will have expertise in the following areas: private law, constitutional matters, procedural and economics. Graduates will have specific professional training acquired during internships at organizations and companies.

For each credit, students are required to dedicate 50% of the total amount of hours assigned to the course .

#### A.2. ADMISSION REQUIREMENTS

This paragraph provides information on the knowledge required for admission to the Study Programme.

This information is not available in English at this time.

#### A.3. LEARNING OUTCOMES

This paragraph provides information on the knowledge and skills students will have acquired by the end of the Programme.

#### KNOWLEDGE AND UNDERSTANDING ABILITY:

Graduates:

- will have a solid basic legal-cultural preparation, functional to understanding possible future legislative changes.
- will have specific knowledge of the principal areas of law, in particular, the basic macro and micro economic aspects, functional to understanding the market structure and market players;
- will have legal abilities regarding the individual working relationship and trade union law as well as assistance, safety and welfare.
- will u nderstand public administration organisational regulations and those concerning the individual and corporate forms of the company.

ABILITY TO APPLY KNOWLEDGE AND TO UNDERSTAND:

Graduates:

• will u nderstand and know how to apply, in a given organizational or corporate context, the legal obligations related to communication and information.

- Will be able to read a balance sheet.
- Will be able to understand and draw up contractual documents also intended for international use.
- Will be able to apply the legislation on transport and tourism in particular types of negotiations in the transport and tourism sectors to specific cases.
- Will be able to independently consult legal databases and use computerised devices.

JUDGEMENT SKILLS:

Graduates:

• Will be able to indicate the appropriate contractual types in relation to specific company situations and single out the consequent obligations.

#### COMMUNICATION SKILLS:

Graduates:

- Will have appropriate knowledge of the legal terminology, also in sectorial areas of law.
- Will be able to use a European Union language other than Italian.

LEARNING SKILLS:

Graduates:

• will be capable of updating their knowledge using instruments provided by the degree programme.

#### A.4. CAREER OPPORTUNITIES

This paragraph provides information on the occupational profile, functions and fields of employment available to graduates of this Programme.

Graduates will be able to perform the following professional activities and functions in the areas of employment here indicated:

Company Law and Public Administration Expert

Principle functions

- Coordinating the legal department of private and public companies;
- Managing the sales office of private and public companies;
- Dealing with the management of contractual and conventional matters also at an international level;

• Dealing with legal issues related to communication and information processes (privacy protection, confidentiality protection, image protection)

• Dealing with arbitration

Career opportunities

- A cting as internal or external legal consultant for
- organizations, profit and no profit, private and public
- legal offices, commercial offices and communication offices of businesses.

The degree programme project has been submitted to selected external stakeholders in order to receive their opinions and feedbacks on the learning outcomes and the professional profiles.

#### A.5. OPINION OF SOCIAL PARTNERS AND POTENTIAL EMPLOYERS

This paragraph describes the outcome of the consultation with the representative employment and trade organisations.

This information is not available in English at this time.

#### A.6. FURTHER STUDIES

It gives access to second cycle studies (laurea specialistica/magistrale) and master universitario di primo livello.

# **B. TEACHING AND LEARNING**

This section describes the updated course structure diagram (for academic year 2013/2014), with the full titles and listings of the course units and the latest published lecture timetable.

#### **B.1. COURSE STRUCTURE DIAGRAM**

The link takes you to the Study Programme course structure diagrams. You can also access to each course unit content.

• Study plan: all course units in the programme

## **B.2. CALENDAR AND LECTURE TIMETABLE**

The links take you to the teaching calendar (exam session and final examination session) and the lecture timetable (in Italian).

- Lecture timetable
- Exam sessions
- Final examination sessions

Rossi, Antonio

Sgarbanti, Giulio Tellarini, Greta

Verza, Annalisa

Zanobetti, Alessandra

Zunarelli, Stefano

Vida, Silvia

Leoncini, Riccardo

Luchetti, Giovanni Mainardi, Sandro

Montresor, Sandro Musso, Alberto

Palmirani, Monica

Lolli, Alessandro

Montini, Anna

# C. RESOURCES AND SERVICES

This section provides a list of teaching staff and their relative curricula and and description of the services available to students for the academic year 2013/2014.

#### C.1. TEACHERS

The paragraph lists the lecturers who teach in the Study Programme: from here you can access the personal web pages of each one. Information updated to 28 May 2013 (in Italian).

#### Permanent teaching staff:

Al Mureden, Enrico	Campione, Riccardo
Alvisi, Chiara	Carinci, Andrea
Bagni, Silvia	Curi, Francesca
Belletti, Michele	Franciosi, Laura Maria
Bonatti, Roberto	Gilotta, Sergio
Bortolotti, Dario	Guerrieri, Gianluca
Bruschi, Ugo	Guidotti, Rolandino Guido
Caia, Giuseppe	Lassandari, Andrea

#### Contract teaching staff:

Pontoriero, Ivano Russo, Alessandro Spedicato, Giorgio

### C.2. STUDENT SERVICES: OFFICES

#### C.2.1. FUTURE STUDENTS

The link take you to the webpage which provides specific information about the offices and the services for the future students (in Italian).

• Future students

#### C.2.2. ENROLLED STUDENTS

The link take you to the webpage with the information on the offices and the services for the enrolled students (in Italian).

• Enrolled students

#### C.2.3. INTERNATIONAL STUDENTS

The link take you to the webpage with the information on the offices and the services for the international students (in Italian).

• International students

#### C.2.4. GRADUATES

The link take you to the webpage with the information on the offices and the services for the graduates (in Italian).

• Graduates

# D. THE STUDY PROGRAMME IN FIGURES

Information on students' starting their university careers, how many students are in line with the regular programme, opinions of students and graduates on the teaching programmes and information concerning graduate employment.

This section provides the data of the last academic years for the Study Programme (SP) and a comparison with similar Study Programmes. The University of Bologna has divided its Study Programmes into four groups:

- BIOMEDICAL group: Study Programmes of the Schools of Pharmacy, Biotechnology and Sport Science; Medicine; Agriculture and Veterinary Medicine
- SCIENTIFIC-TECHNOLOGICAL group: Study Programmes of the Schools of Engineering and Architecture; Sciences
- SOCIAL SCIENCES group: Study Programmes of the Schools of Economics, Management, and Statistics; Law, Political Sciences
- HUMANITIES group: Study Programmes of the Schools of Arts, Humanities, and Cultural Heritage; Foreign Languages and Literatures, Interpreting and Translation; Psychology and Education

The section presents the results of the Study Programme for the last three academic years.

Main data shows how many students enrolled, the number of students assigned OFA, how many drop out after the first year, how many graduate in line with the programme schedule, the opinions of attending and graduating students on the teaching programmes and information concerning graduate employment. The information and data presented in this section, updated to 28 May 2013, were taken from University databases and AlmaLaurea.

Study Programmes may be subject to degree programme system modifications from one academic year to the next, and the data provided in this section may refer to a programme with a slightly different system to the one currently running (such as programme title, course structure diagram and list of lecturers). However, indicatively the data presents the general trend of the Study Programme over the past three years.

Most of the Study Programmes running at the University of Bologna have been reformed in compliance with DM 270/04, most of them from the academic year 2008/2009. In the reports provided for these Programmes, paragraph D.5. refers to the Study Programmes as they were presented prior to the reform.

#### D.1. STUDENTS STARTING THEIR UNIVERSITY CAREERS

Characteristics of incoming students at the beginning of their university careers. Tables and graphs provide information on the number of registered students, focusing on the characteristics of the students, results of any entrance tests and the students assigned any additional learning requirements.

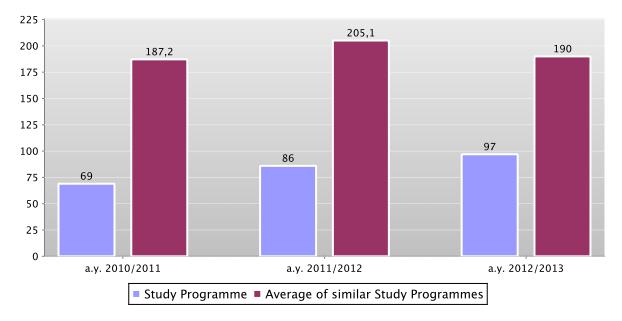
#### D.1.1. ENROLMENTS AND REGISTRATIONS

The **graph** shows the number of students enrolled in the 1st year compared with the average of similar Study Programmes (which belong to the same group).

In addition, the table shows the total number of registered students and the total number of enrolled students.

Data of the Study Programme is compared with the average of the Study Programmes of average of similar Study Programmes (which belong to the same group) for the indicated academic years.

First year enrolments



	a.y. 2010/2011			a.	y. 2011/201	12	a.y. 2012/2013		
	Registered students	N. first year enrolments	Total N. enrolled students	Registered students	N. first year enrolments	Total N. enrolled students	Registered students	N. first year enrolments	Total N. enrolled students
Study Programme	51	69	199	68	86	260	80	97	292
Average of similar Study Programmes	157,2	187,2	205,6	173,4	205,1	196,9	163,6	190	188,7

#### D.1.2. ADDITIONAL DATA ON STUDENTS' STARTING THEIR UNIVERSITY CAREERS

#### D.1.2.1. CANDIDATES REGISTERED FOR THE ENTRANCE EXAM

In academic year 2012/2013 access to this Study Programme was not restricted.

#### D.1.2.2. INCOMING STUDENTS

Geographic origin, type of high school certificate, age and gender of students.

Data shows a homogeneus group of students (cohort) which started together their academic career. Students which have passed to an other Study Programme, transferred from an other university, or registered to a 2nd degree are not included.

The **tables** show the number, geographic origin, gender, age, type and grade of high school certificate of students enrolling in the degree programme.

Data of the Study Programme is compared with the average of the Study Programmes of average of similar Study Programmes (which belong to the same group) for the indicated academic years.

			Geographic origin			Gender		Average age of registered students				
		Registered students	Students coming from the province of the Study Programme site	Students coming from other provinces where Unibo has a site	Students coming from other provinces of Emilia Romagna region	Students coming from other Italian regions	Students coming from abroad	М	F	19 or less	20 - 24	25 or more
	Study Programme	51	54,9%	41,2%		3,9%		43,1%	56,9%	43,1%	31,4%	25,5%
Students 2010/2011	Average of similar Study Programmes	157,2	35,2%	18,0%	8,4%	34,8%	3,7%	43,6%	56,4%	66,6%	27,0%	6,3%
	Study Programme	68	50,0%	32,4%	2,9%	10,3%	4,4%	29,4%	70,6%	51,5%	32,4%	16,2%
Students 2011/2012	Average of similar Study Programmes	173,4	37,1%	17,9%	8,4%	33,2%	3,4%	44,2%	55,8%	66,9%	28,3%	4,7%
	Study Programme	80	42,5%	40,0%	1,3%	10,0%	6,3%	33,8%	66,3%	40,0%	32,5%	27,5%
Students 2012/2013	Average of similar Study Programmes	163,6	36,4%	17,1%	7,9%	33,4%	5,2%	45,1%	54,9%	68,3%	26,7%	5,0%

			High	school cert	ificate		Grade of High school			
		Vocational schools	Technical Colleges	High school specializing in education and in psycho-pedagogical science	High schools specializing in classical studies, modern languages, science education	Other Italian or foreign high schools	Grade ranging from 60 to 69	Grade ranging from 70 to 79	Grade ranging from 80 to 89	Grade ranging from 90 to 100
	Study Programme	7,8%	49,0%	13,7%	25,5%	3,9%	25,5%	45,1%	21,6%	7,8%
Students 2010/2011	Average of similar Study Programmes	7,8%	29,2%	5,1%	49,1%	8,7%	25,3%	32,5%	23,4%	18,2%
	Study Programme	7,4%	38,2%	20,6%	22,1%	11,8%	39,7%	38,2%	7,4%	13,2%
Students 2011/2012	Average of similar Study Programmes	6,3%	28,9%	8,2%	47,1%	9,4%	23,8%	31,2%	23,4%	18,8%
	Study Programme	18,8%	42,5%	5,0%	27,5%	6,3%	27,5%	35,0%	31,3%	5,0%
Students 2012/2013	Average of similar Study Programmes	5,2%	29,5%	7,4%	49,9%	8,0%	22,3%	30,6%	24,9%	19,4%

#### D.1.2.3. ADDITIONAL LEARNING REQUIREMENTS

Students on the programme assigned additional learning requirements (OFA). OFA are learning requirements assigned to enrolled students who have not demonstrated the full possession of the entrance requirements. The assessment methods of students' initial preparation and the fulfilment of the OFA are described in the Study Programme Regulations, and may change each year. Students not completing the additional learning requirements are obliged to re-enrol in year 1 as repeating students.

The **table** shows the number of registered students, the number of students assigned OFA, the number who fulfilled them, the percentage of students assigned the OFA compared to the number of enrolled students and the percentage fulfilling the OFA compared to those assigned them.

	Registered students (a)	Students assigned OFA (b)	Students who fulfilled OFA (c)	% of students assigned OFA compared to the number of enrolled students (b/a)	% of students fulfilling the OFA compared to number of students assigned (c/b)
Students 2010/2011	51	3	3	5,9%	100,0%
Students 2011/2012	68	21	11	30,9%	52,4%
Students 2012/2013	80	18			

\*Note: At the time of publication of this report the number of students fulfilling the OFA can be measured for a.y. 2009/2010 and a.y. 2010/2011 only.

#### D.2. REGULARITY OF STUDIES

Insight into the regularity with which the students pass their exams.

Graphs and tables provide information on the number of students who leave the programme after the first year and the number of regular graduates, focusing on the number of credits obtained at the end of the first year, on the exams passed and average grade achieved for each course unit.

#### D.2.1. STUDENTS LEAVING THE PROGRAMME BETWEEN YEARS 1 AND 2

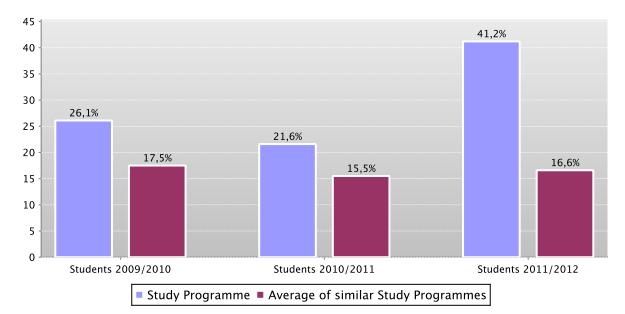
Here the number of students leaving the Study Programme is shown.

The **graph** shows the percentage of students who leave the programme after the first year compared to the average of similar Study Programmes (belonging to the same group).

The **table** shows the registered students, the percentage of students leaving the programme who pass to a different Study Programme in the same university, transfer to another university or withdraw from studies, as well as the enrolled repeating students and those enrolled in the second year.

The Study Programme data is compared with the average of similar Study Programmes of (which belong to the same group), for students registered in the indicated academic years.

Percentage of withdrawals between years 1 and 2



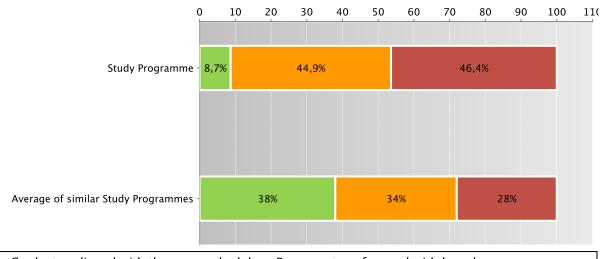
		Registered students	% withdrawals	% passages and transfers	% repeating students	Students enrolled in the second year
	Study Programme	69	26,1%	10,1%	0,0%	44
Students 2009/2010	Average of similar Study Programmes	142,1	17,5%	7,2%	3,4%	102,2
	Study Programme	51	21,6%	3,9%	0,0%	38
Students 2010/2011	Average of similar Study Programmes	157,2	15,5%	7,7%	3,1%	115,9
	Study Programme	68	41,2%	4,4%	1,5%	36
Students 2011/2012	Average of similar Study Programmes	173,4	16,6%	5,8%	1,4%	132,2

#### **D.2.2. REGULAR GRADUATES**

Here you will find information on regular graduates, on how many students, at the end of the regular programme duration, left the programme and how many are still enrolled but not aligned to the exam schedule.

The **graph** and the **table** show the situation concerning registered students for the indicated academic year, at the end of the regular duration of the Study Programme, highlighting the percentage of regular graduates, the number of students still enrolled (not aligned to the exam schedule and repeating students), students who have left the programme (including passages, transfers and withdrawals). The Study Programme data is compared with the average of similar Study Programmes (which belong to the same group) for students registered in the indicated academic years.

Situation of students 2009/2010 at the end of regular duration of the study programme



Graduates aligned with the exam schedule
Passages transfers and withdrawals
Students still enrolled and not yet graduated

			Regular graduates			transfers ndrawals	Students still enrolled and not yet graduated	
		Registered students	N.	%	N.	%	N.	%
	Study Programme	63	10	15,9%	31	49,2%	22	34,9%
Students 2008/2009	Average of similar Study Programmes	120,7	43,1	35,7%	40,2	33,3%	37,3	30,9%
	Study Programme	69	6	8,7%	31	44,9%	32	46,4%
Students 2009/2010	Average of similar Study Programmes	142,1	54	38,0%	48,4	34,0%	39,8	28,0%

See data of previous academic years - Study Programme D.M. 509/99 Business Legal Operator (code 0042) paragraph D.5.2.2.

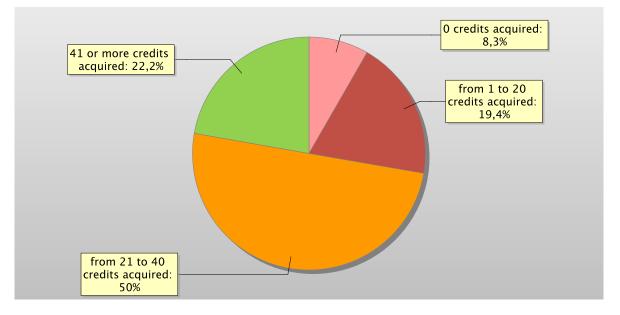
#### D.2.3. ADDITIONAL DATA ON REGULARITY OF STUDIES

#### D.2.3.1. CREDITS OBTAINED BY STUDENTS IN THE 1ST YEAR

This offers an insight into how regularly students pass their exams.

The **graph** shows the distribution of the students according to the number of credits obtained at the end of the first year. In addition, the **table** shows the number of students registered at the second year and average credits obtained during the first year. The Study Programme data is compared with the average of similar Study Programmes (which belong to the same group) for the indicated academic years.

Distribution of the students in 2011/2012 according to the number of credits obtained at the end of the first year\*



				% studer	nts with *		
		Students enrolled in the 2nd year	0 credits acquired	from 1 to 20 credits acquired	from 21 to 40 credits acquired	41 or more credits acquired	Average credits per student
	Study Programme	44	4,5%	31,8%	52,3%	11,4%	23,5
Students 2009/2010	Average of similar Study Programmes	102,2	2,3%	12,4%	33,2%	52,2%	40,4
	Study Programme	38	13,2%	28,9%	47,4%	10,5%	22,9
Students 2010/2011	Average of similar Study Programmes	115,9	2,7%	10,1%	32,9%	54,3%	41,3
	Study Programme	36	8,3%	19,4%	50,0%	22,2%	29,6
Students 2011/2012	Average of similar Study Programmes	132,2	1,8%	9,9%	28,2%	60,0%	43,1

\*Note: by convention, credits are considered to be obtained by students by 31st October of the year following the year of enrolment.

#### D.2.3.2. EXAMS PASSED AND AVERAGE GRADE

The **table** shows number of exams passed and average grade achieved for each course unit in the calendar year 2011. Marks for the exams passed are expressed out of thirty.

The data refers to the course unit code and therefore includes the various branches of the programme divided into channels or subgroups, divided by letter.

It considers all subjects for which a grade is assigned, and therefore excludes all those to which a pass/fail score is allocated.

Data of the Study Programme D.M. 270/04 Giurista d'impresa e delle amministrazioni pubbliche (code 0916)

	N. of exams passed	Average grade *
00221 DIRITTO COMMERCIALE	20	22,2
00222 DIRITTO COSTITUZIONALE	63	25,9
00224 DIRITTO DEL LAVORO	19	23,8
00225 DIRITTO DELLA NAVIGAZIONE	16	27,6
00228 DIRITTO FALLIMENTARE	1	
00232 DIRITTO PRIVATO COMPARATO	33	26,5
00236 DIRITTO PUBBLICO COMPARATO	10	25,2
00256 ECONOMIA POLITICA	32	24,6
00536 ISTITUZIONI DI DIRITTO ROMANO	44	23,3
03639 DIRITTO REGIONALE	24	28,7
05505 STORIA DELLE CODIFICAZIONI MODERNE	49	25,1
07535 DIRITTO PENALE DEL LAVORO	5	
09260 DIRITTO DEI TRASPORTI	36	28,6
09945 INFORMATICA GIURIDICA	47	24,9
11316 DIRITTO PRIVATO	34	23,7
11787 DIRITTO DELLA CONCORRENZA	14	29
13943 LEGISLAZIONE DEL TURISMO	1	
15212 DIRITTO DELL'AMBIENTE	15	28,5
17234 DIRITTO DEI MERCATI FINANZIARI	6	27,2
24423 ORDINAMENTO AMMINISTRATIVO DEL GOVERNO LOCALE	17	27,6
26119 CONTRATTI INTERNAZIONALI E UNIFORMAZIONE DEL DIRITTO (INTERNATIONAL CONTRACTS AND LEGAL HARMONIZATION)	1	
26120 DIRITTO DEL LAVORO PUBBLICO	18	27,2
31560 DIRITTO PENALE DELL'IMPRESA E DELLA PUBBLICA AMMINISTRAZIONE	31	25,2
31561 DIRITTO AMMINISTRATIVO E DEGLI APPALTI PUBBLICI	38	25,2
31562 TUTELE GIURISDIZIONALI E PROCEDURE ALTERNATIVE	37	24,2
31825 DIRITTO TRIBUTARIO DELL'IMPRESA E DEGLI ENTI PUBBLICI	20	22,9
32425 DIRITTO DELLA PROPRIETA' INTELLETTUALE	11	26,7
37174 SOCIOLOGIA GIURIDICA NEI PROCESSI ECONOMICI E DEL LAVORO	10	27,1
49122 DIRITTO DEI CONTRATTI	30	27,9
57802 DIRITTO DELL'UNIONE EUROPEA	12	29,5
58018 STRATEGIE E GESTIONE DELLE IMPRESE	3	

\* Note: no average grade is given if the number of exams passed is less than or equal to 5.

#### D.3. OPINIONS OF GRADUATES AND ATTENDING STUDENTS

Opinions of graduates on the Study Programme.

Tables and graphs provide information on the number of graduates who expressed positive opinions on the Study Programme, focusing on opinions expressed by attending students on course units.

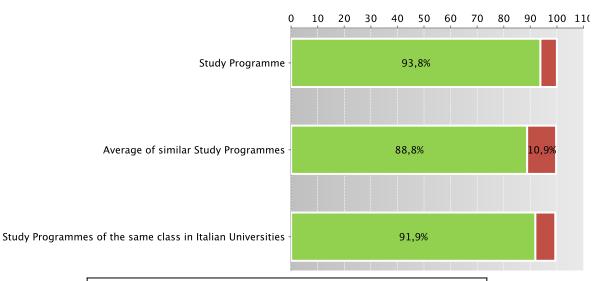
#### **D.3.1. OPINION OF GRADUATES**

The graph shows the percentage of graduates (AlmaLaurea survey) who responded positively to the question: "Are you generally satisfied with the Study Programme".

In addition, the **table** shows the percentage of students who answered "Yes, to the same programme at the university" to the question "Would you register again to the university?".

The Study Programme data is compared with the average of similar Study Programmes (which belong to the same group), and the average of Study Programmes of the same class of other Italian universities for the graduates of the indicated years.

Graduates in 2012 who responded positively to the question: "Are you generally satisfied with this Study Programme?" *Data of the Study Programme D.M. 270/04 Giurista d'impresa e delle amministrazioni pubbliche (code 0916)* 



#### Percentage of positive answers Percentage of negative answers

Data of the Study Programme D.M. 270/04 Giurista d'impresa e delle amministrazioni pubbliche (code 0916)

		N. graduates	Completed Questionnaires	% of positive answers to the question: "Are you generally satisfied with this Study Programme?"	% of answers "yes to the same Programme in the same University" to the question "Would you register again to the University"
	Study Programme	6	5	100,0%	80,0%
2011	Average of similar Study Programmes	36,9	34,8	88,4%	66,6%
	Study Programmes of the same class in Italian Universities	158	138	86,2%	63,8%
	Study Programme	18	16	93,8%	62,5%
2012	Average of similar Study Programmes	40,3	38,5	88,8%	67,3%
	Study Programmes of the same class in Italian Universities	548	493	91,9%	70,8%

Symbols:

 $(\ensuremath{^*})$  The opinions of the Study Programmes with less than 5 graduates are not shown.

Further information on Graduates' Profile Report.

See data of previous academic years - Study Programme D.M. 509/99 Business Legal Operator (code 0042) paragraph D.5.3.1.

#### D.3.2 ADDITIONAL DATA ON OPINIONS OF STUDENTS

#### **D.3.2.1. OPINION OF ATTENDING STUDENTS**

The **graph** shows the percentage of attending students who responded positively to the question in the questionnaire: "Are you generally satisfied with this course unit?" in academic year 2011/2012.

The table also shows the number of completed questionnaires.

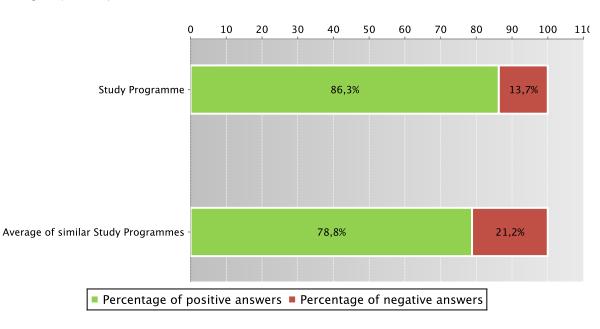
The Study Programme data is compared with the average of similar Study Programmes (which belong to the same group), for the indicated academic years.

The data concerning the students' opinion refers to the opinions of those attending lessons, whether they are enrolled in the current programme or a Study Programme running under pre-reform regulations (under D.M. 509).

For the University of Bologna the survey and subsequently analysis of the opinions of students attending the course is cared by Academic Affairs Division - Quality Assurance Department and Control and Finance Division - Support Planning and Evaluation Department. The overall results and the methods of collection and analysis are described in the document published online on the Statistical Observatory of the University of Bologna (see the note in the glossary).

Students who responded positively to the question: "Are you generally satisfied with this course unit?" in academic year 2011/2012

Data of the Study Programme D.M. 270/04 Giurista d'impresa e delle amministrazioni pubbliche (code 0916) and of the Study Programme D.M. 509/99 Operatore giuridico d'impresa (code 0042)



Data of the Study Programme D.M. 270/04 Giurista d'impresa e delle amministrazioni pubbliche (code 0916) and of the Study Programme D.M. 509/99 Operatore giuridico d'impresa (code 0042)

		Number of completed questionnaires	% of positive answers concerning the general satisfaction with the course unit – Question 19
	Study Programme	464	89,1%
a.y. 2009/2010	Average of similar Study Programmes	1318,7	78,9%
	Study Programme	985	89,1%
a.y. 2010/2011	Average of similar Study Programmes	1307,3	78,4%
	Study Programme	433	86,3%
a.y. 2011/2012	Average of similar Study Programmes	1533,4	78,8%

Symbols:

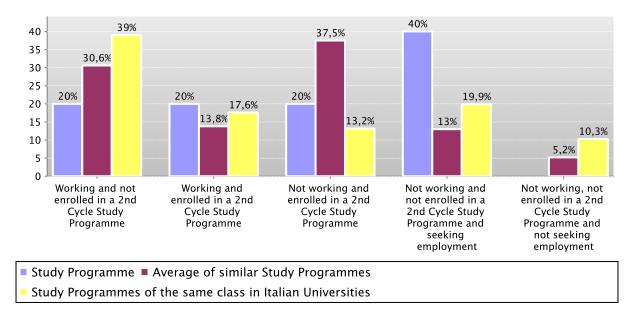
(\*) When there is a small number of questionnaires, the percentage of positive opinions on overall satisfaction is not presented. Further information on Rapporto Opinione degli studenti frequentanti sulle attività didattiche (the content is in Italian).

#### D.4. ENTRY INTO THE WORLD OF WORK

Employment situation of graduates of the Study Programme. Tables and graphs provide information on the employment situation of graduates one year after graduating.

#### D.4.1. EMPLOYMENT SITUATION

Employment situation of graduates in 2011 one year after graduating



			Em	ployment a	nd educati	on situation	n (1)		appropria the job to the g	ree's teness for (referred raduates work) (3)
		N. graduates interviewed	Working and not enrolled in a 2nd Cycle Study Programme	Working and enrolled in a 2nd Cycle Study Programme	Not working and enrolled in a 2nd Cycle Study Programme	Not working, not enrolled in a 2nd Cycle Study Programme and not seeking employment	Not working and not enrolled in a 2nd Cycle Study Programme and seeking employment	Not working, not seeking employment, but following a university programme/traineship (2)	Effective / very effective	Quite effective
	Study Programme	5	20,0%	20,0%	20,0%		40,0%	20,0%		100,0%
Graduation Year	Average of similar Study Programmes	31,6	30,6%	13,8%	37,5%	5,2%	13,0%	31,1%	21,9%	36,9%
2011	Study Programmes of the same class in Italian Universities	136	39,0%	17,6%	13,2%	10,3%	19,9%	14,7%	35,1%	33,8%

See data of previous academic years - Study Programme D.M. 509/99 Business Legal Operator (code 0042) paragraph D.5.4.1.

#### D.5. INFORMATION ON PRE-REFORM PROGRAMMES (DM 509/99)

#### D.5.1. STUDENTS STARTING THEIR UNIVERSITY CAREERS

Characteristics of incoming students at the beginning of their university careers. Tables and graphs provide information on the number of registered students, focusing on the characteristics of the students, results of any entrance tests and students assigned additional learning requirements.

#### **D.5.1.1. ENROLMENTS AND REGISTRATIONS**

Data of enrolments and registrations of the last three academic years are shown in paragraph D.1.1.

#### D.5.1.2. ADDITIONAL DATA ON STUDENTS' STARTING THEIR UNIVERSITY CAREERS

#### D.5.1.2.1. CANDIDATES REGISTERED FOR THE ENTRANCE EXAM

Data of candidates registered for the entrance exam are shown in paragraph D.1.2.1.

#### D.5.1.2.2. INCOMING STUDENTS

Data of incoming students of the last three academic years are shown in paragraph D.1.2.2.

#### **D.5.2. REGULARITY OF STUDIES**

Insight into the regularity with which the students pass their exams. Graphs and tables provide information on the number of students who leave the programme after the first year and the number of regular graduates, focusing on the number of credits obtained at the end of the first year, the number of exams passed and the average grade achieved for each course unit.

#### D.5.2.1. STUDENTS LEAVING THE PROGRAMME BETWEEN YEARS 1 AND 2

Data of students leaving the Study Programme of the last three academic years are shown in paragraph D.2.1.

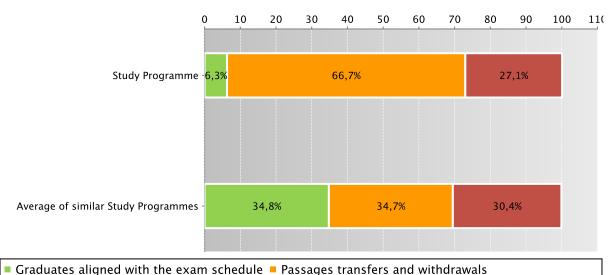
#### D.5.2.2. REGULAR GRADUATES

Here you will find information on regular graduates, on how many students, at the end of the regular programme duration, left the programme and how many are still enrolled but not aligned to the exam schedule.

The **graph** and the **table** show the situation concerning registered students for the indicated academic year, at the end of the regular duration of the Study Programme, highlighting the percentage of regular graduates, the number of students still enrolled (not aligned to the exam schedule and repeating students), students who have left the programme (including passages, transfers and withdrawals). The Study Programme data is compared with the average of similar Study Programmes (which belong to the same group) for students registered in the indicated academic years.

Situation of students 2007/2008 at the end of regular duration of the study programme

Data of the Study Programme D.M. 509/99 Business Legal Operator (code 0042)



Students still enrolled and not yet graduated

Data of the Study Programme D.M. 509/99 Business Legal Operator (code 0042)

			Regular g	graduates		transfers ndrawals	enrolled	nts still and not duated
		ents	-				-	
		Registered students	N.	%	N.	%	N.	%
	Study Programme	48	3	6,3%	32	66,7%	13	27,1%
Students 2007/2008	Average of similar Study Programmes	98,7	34,4	34,8%	34,3	34,7%	30	30,4%

Go back to D.2.2. Regular graduates

#### D.5.2.3. ADDITIONAL DATA ON REGULARITY OF STUDIES

#### D.5.2.3.1. CREDITS OBTAINED BY STUDENTS IN THE 1ST YEAR

Data of credits obtained by students in the 1st year of the last three academic years are shown in paragraph D.2.3.1.

#### D.5.2.3.2. EXAMS PASSED AND AVERAGE GRADE

Data of exams passed and average grade are shown in paragraph D.2.3.2.

#### D.5.3. OPINIONS OF ATTENDING STUDENTS AND GRADUATES

Opinions of graduates on the Study Programme.

Tables and graphs provide information on the number of graduates who expressed positive opinions on the Study Programme, focusing on opinions expressed by attending students on course units.

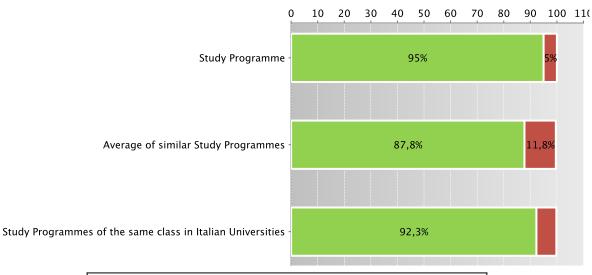
#### **D.5.3.1. OPINION OF GRADUATES**

The graph shows the percentage of graduates (AlmaLaurea survey) who responded positively to the question: "Are you generally satisfied with the Study Programme".

In addition, the **table** shows the percentage of students who answered "Yes, to the same programme at the university" to the question "Would you register again to the university?".

The Study Programme data is compared with the average of similar Study Programmes (which belong to the same group), for the indicated years.

Graduates in 2010 who responded positively to the question: "Are you generally satisfied with this Study Programme?" *Data of the Study Programme D.M. 509/99 Operatore giuridico d'impresa (code 0042)* 



Percentage of positive answers Percentage of negative answers

Data of the Study Programme D.M. 509/99 Operatore giuridico d'impresa (code 0042)

		N. graduates	Completed Questionnaires	% of positive answers to the question: "Are you generally satisfied with this Study Programme?"	% of answers "yes to the same Programme in the same University" to the question "Would you register again to the University"
	Study Programme	25	20	95,0%	70,0%
2010	Average of similar Study Programmes	61,8	57,2	87,8%	65,9%
	Study Programmes of the same class in Italian Universities	951	830	92,3%	71,0%

Symbols:

(\*) The opinions of the Study Programmes with less than 5 graduates are not shown.

Further information on Graduates' Profile Report.

Go back to D.3.1. Opinion of graduates

#### D.5.3.2 ADDITIONAL DATA ON OPINIONS OF STUDENTS

#### D.5.3.2.1. OPINION OF ATTENDING STUDENTS

Data of opinion of attending students of the last three academic years are shown in paragraph D.3.2.1.

#### D.5.4. ENTRY INTO THE WORLD OF WORK

Employment situation of graduates of the Study Programme. Tables and graphs provide information on the employment situation of graduates one year after graduating.

#### **D.5.4.1. EMPLOYMENT SITUATION**

The paragraph shows the employment situation of graduates one year after graduating.

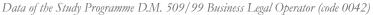
The data is taken from the AlmaLaurea reports on the employment situation of graduates.

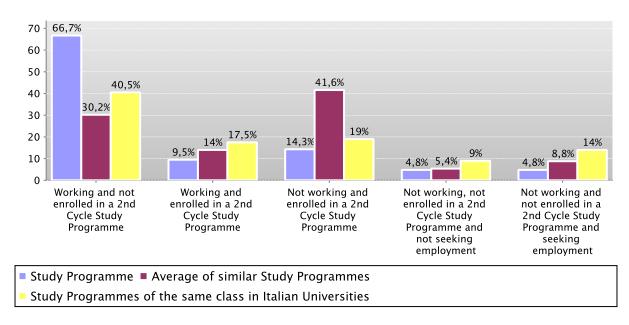
The graph shows who is working, who is not working but has enrolled in a Second Cycle study programme, who is not working and is not seeking employment, who is not working but is seeking employment.

In addition, the **table** shows the number of graduates interviewed, the number involved in internships and traineeships and the appropriateness of their degree to the job.

The Study Programme data is compared with the average of similar Study Programmes (which belong to the same group) and the average of Study Programmes of the same faculty of other Italian universities for the graduates of the indicated years.

Employment situation of graduates in 2010 one year after graduating





Data of the Study Programme	D.M. 509/	99 Business Legal	Operator (code 0042)
	,		- F · · · · · · · · · · · · /

			Em	ployment a	nd educati	on situation	n (1)		appropria the job	rree's teness for (referred raduates work) (3)
		N. graduates interviewed	Working and not enrolled in a 2nd Cycle Study Programme	Working and enrolled in a 2nd Cycle Study Programme	Not working and enrolled in a 2nd Cycle Study Programme	Not working, not enrolled in a 2nd Cycle Study Programme and not seeking employment	Not working and not enrolled in a 2nd Cycle Study Programme and seeking employment	Not working, not seeking employment, but following a university programme/traineeship (2)	Effective / very effective	Quite effective
	Study Programme	30	43,3%	16,7%	26,7%	10,0%	3,3%	16,7%	22,2%	44,4%
Graduation Year	Average of similar Study Programmes	57,5	30,1%	13,3%	41,2%	5,5%	10,0%	34,0%	22,3%	38,9%
2009	Study Programmes of the same class in Italian Universities	942	42,1%	17,1%	19,5%	6,5%	14,8%	14,1%	41,5%	34,3%
	Study Programme	21	66,7%	9,5%	14,3%	4,8%	4,8%	9,5%	12,5%	43,8%
Graduation Year	Average of similar Study Programmes	52,5	30,2%	14,0%	41,6%	5,4%	8,8%	34,3%	21,6%	38,5%
2010	Study Programmes of the same class in Italian Universities	869	40,5%	17,5%	19,0%	9,0%	14,0%	16,6%	36,9%	35,5%

Symbols:

(\*) The opinions of the Study Programmes with less than 5 graduates are not shown.

#### Notes on the AlmaLaurea report on the employment situation of graduates

(1) "Employment and education situation": the number of employed graduates is the sum of those working and those working who are also enrolled in a 2nd cycle degree programme. The number of those enrolled in a 2nd cycle degree programme is the sum of those who are working and studying and those who are only studying.

(2) "Number of those who do not work, who are not seeking employment but who are following a university programme/traineeship": the definition includes those who are enrolled in traineeships, PhD degrees, specialisation schools, Italian "master universitari"(first and second level). The presentation of this data complies with article 2 of D.M. 544 of 31st October 2007, as later provided for in Management Decree no. 61 of 10th June 2008 (transparency requirements).

(3) The evaluation of the appropriateness of the degree is obtained by a combination of the requirement of the relative qualification for the job held and the level of usage of the skills learned at university.

Further information on Graduates' Employment report.

Go back to D.4.1. Employment situation

# E. FIND OUT MORE: THE QUALITY OF YOUR STUDY PROGRAMME

The University of Bologna has identified its objectives as the personal, cultural and professional growth of students and the improvement of the quality of learning, also in relation to the needs of society (Strategic Plan 2010-2013).

Students, employers and society as a whole, have the right to effective learning for individual and intellectual growth, to develop critical sense and to prepare for the world of work.

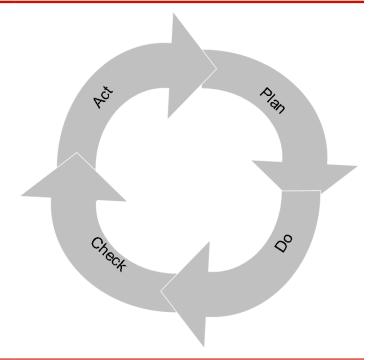
In the Statute and the Strategic Plan 2010-2013 the University of Bologna acknowledges its responsibility in guaranteeing the quality of its study programmes, and for this purpose adopts an "internal quality assurance system".

#### The Internal Quality Assurance system

The internal quality assurance system is a set of processes and responsibilities adopted to guarantee the quality of Study Programmes at the University of Bologna.

The guarantee of the quality of a Study Programme is the correspondence of the results achieved with the set objectives, in the following phases:

- Plan: defining the objectives
- Do: implementing the planned actions
- Check: checking that the objectives have been achieved
- Act: planning improvement action



This path responds to the expectations of students, guides teaching behaviour and provides indicators for the assessment of results. Self-assessment is based on the analysis of significant data (for example, the number of students graduating in line with the exam schedule, students' opinions and the employment rates of graduates) and highlights strengths and weaknesses in order to reflect on the achieved results, critically consider one's own working methods and take steps for the contributions of everyone with first-hand knowledge of the Study Programme. Improvement is therefore a day to day development, concerning all aspects of teaching: from the lesson timetable to the publication of on-line programmes, from classroom management to exam methods, and the actual design of the Programme.

This is what happens in each phase:

- Planning: the Study Programme is the result of a proposal from the teaching structures and approved by the Academic Bodies.
- Management: Schools, Departments and Study Programmes manage the activities required to ensure teaching. The activities are organised as follows:

What we do			Who does what		
	Professors	Study Programme	Schools	Departments	General Administration
Teaching calendar, lessons programme and exam schedules			Х		
Management of financial resources			X	X	
Classroom teaching	X				
Management of classrooms and laboratories			X	Х	
Libraries and study rooms			X	X	
Approval of individual study plans		X			
Communication and information		X	X		Academic Affairs Division
Guidance service		X	Х		Academic Affairs Division
Internships		X	X		Academic Affairs Division
Administrative services: Student Administration Office					Academic Affairs Division
Administration services: Degree programme office			Х		Academic Affairs Division
Study grants and loans ad honorem					Academic Affairs Division
Student mobility: university subsidies and programmes					International Relations Division
Mobility: study grants for dissertations abroad			X		
Mobility: authorisations and recognitions		X			
Other students support services		X	X		X

• Internal assessment: every Study Programme periodically assesses its own results, evaluating, for example, the number of enrolled students, the number of withdrawing students, student opinions etc.; in this way, the strengths and weaknesses, as well as any implemented improvement actions, are highlighted. This phase is organised as follows:

What we do	Who does what
<b>Definition, gathering and publication of evaluation data</b> According to the general guidelines of the University and national and international standards, are defined the tools through which should be evaluated the results (indicators). The survey data to be evaluate are published every year on the Report of the Study Program.	Academic Bodies
Self-Assessment	Schools and Study Programmes
The Schools and Study Programmes assess the effectiveness of the previously adopted solutions, analyse the progress of their learning activities and draw up proposals for improvement.	
Internal audit	
The results of the self-assessment process are reviewed in the following phases:	Quality Manager
• Analysis: the University Quality Manager analyses the review documents, considering the ability to identify problems, propose solutions and the overall development of the	Vice Rector for Teaching and Education
	Academic Bodies
internal quality assurance system.	Academic Dodies

- Sharing: the conclusions of the review activities are submitted to the Academic Bodies and the University Evaluation Board.
- **Improvement**: on the basis of the results of the internal audit, the Schools and Study Programmes plan improvement activities, to ensure that the Study Programmes increasingly respond to the needs of society. The cycle then starts over again, with the definition of actions to be implemented, the results of which are in turn verified, in a continuous path that guarantees the quality of education.

# F. GLOSSARY TERMS

#### Additional Learning Requirements

Students enrolling in the first year of a first cycle or single cycle degree and who, following the results of the entrance exams established for each study programme, do not possess the knowledge required for access to the programme, are assigned additional learning requirements (OFA).

The OFA are fulfilled by passing an assessment test defined by the programme.

The non-fulfilment of the requirements by the date set by the Academic Bodies and published on the University Portal will lead to the re-enrolment in the first year of the programme.

#### AlmaLaurea

AlmaLaurea is an innovative in-line database service of graduates' curriculum vitae (1,620,000 CVs, from 53 Italian universities as of 05/07/2012), which offers a link between graduates, universities and businesses.

Created in 1994 on the initiative of the Statistical Observatory of the University of Bologna, managed by a consortium of Italian universities with the support of the Ministry of Education, University and Research, the purpose AlmaLaurea is to act as a point of contact between businesses and graduates, a reference within universities for anyone (students, businesses, etc...) working in the field of university studies, employment and the condition of young people at different levels.

#### Average of similar study programmes (belonging to the same group)

Average of the Study Programmes (which belong to the subject group)

Calculated average which refers to all study programmes of the same cycle which belong to the subject group. There are four groups, composed as follows:

- BIOMEDICAL group: Study Programmes of the Schools of Pharmacy, Biotechnology and Sport Science; Medicine; Agriculture and Veterinary Medicine
- SCIENTIFIC-TECHNOLOGICAL group: Study Programmes of the Schools of Engineering and Architecture; Sciences
- SOCIAL SCIENCES group: Study Programmes of the Schools of Economics, Management, and Statistics; Law, Political Sciences
- HUMANITIES group: Study Programmes of the Schools of Arts, Humanities, and Cultural Heritage; Foreign Languages and Literatures, Interpreting and Translation; Psychology and Education

#### CFU University Learning Credits

University Learning Credits (CFU) were introduced under Italian Ministerial Decree no. 509/99 to comply with European legislation, and are a measurement of the volume of learning, including individual study, required of students; generally 1 CFU corresponds to 25 hours of a student's "overall learning effort".

#### Class

Degree classes group together study programmes of the same level and with the same key learning outcomes and available learning activities for a given number of credits and in sectors which are identified as indispensable. The features of the classes are set nationally, by Ministerial Decree, and are therefore common to all universities.

#### Cohort

Cohort refers to a group of students enrolled in the same academic year.

#### Enrolment status

In terms of enrolment, students may be:

- **Regularly enrolled**: students enrolled for as many or fewer years than the legal duration of the study programme, who do not fall into any of the following categories;
- Not aligned with the exam schedule: students who, without having graduated, have enrolled in all the years of the study programme and which, for programmes with compulsory attendance, have obtained all attendance certificates;
- **Repeating**: students re-enrolling in the same year of a programme again. Starting from academic year 2009-2010, students who have not fulfilled the assigned additional learning requirements within the deadline have to enrol in the 1st year as repeating students.

#### Entrance exam

Enrolment in a study programme may be free access or restricted access.

For all programmes with restricted access, candidates are required to sit an entrance exam and there are a limited number of places available. The entrance exam is a test which is used to draw up a graded list of candidates; students may enrol in the programme according to their place in the list. The methods of managing the call for applications and the list of candidates, including the methods for filling any unclaimed places, may vary from year to year. The test may be specific to a Degree Programme or may be part of a single exam covering several programmes from the same university or from other universities (during the registration the students should indicate their first choice).

The following definitions apply:

**Available places =** the number of places laid down in the call for applications to the Study Programme, or determined by subsequent legal provisions; these exclude any additional places reserved according to special provisions of the programme (e.g. for international study programmes, they do not include places for foreign students selected from other universities; for all programmes with restricted access regulated nationally, these do not include the places reserved for transferring students).

Number of candidates for the exam = number of students registered for the exam indicating the study programme as their first choice;

Number of participants in the exam = number of students participating in the exam indicating the study programme as their first choice;

Number of participants in the exam for every available place = number of students participating in the exam who indicated the study programme as their first choice as a ratio of the number of places available on the programme.

#### First year enrolments

This includes all students enrolled in the first year, including those joining the study programme in its first year through transferrals, as well as those enrolled in the first year but not for the first time (e.g. repeating students).

#### New Careers

Students who start a new university career (excluding transfers) from year one in a second cycle programme.

#### Passages and transfers

**Passage:** when a student applies to move to a different study programme from the one enrolled in the previous year, within the same university.

Transfer: when a student transfers from a study programme in one university to any programme in another university.

#### Registered students

Students who begin a career in the Italian University System for the first time and who enrol in the first year (i.e. for whom no previous university careers are recorded) of a First Cycle (L509, L) or Single Cycle programme (LSCU, LMCU)

#### Statistical Observatory of the University of Bologna

The Statistical Observatory was founded in 1997 in order to "provide the university governing bodies with a reliable and timely documentary and monitoring database aiming to promote decision-making processes and planning, particularly of learning activities and other services targeting the student population" (art.1 of the Founding and Operational Regulation). Following the disabling of the Statistical Observatory, as resolved by the Board of Governors on 14 December 2010, from the second semester of academic year 2010-11 the survey and subsequently analysis of the attending students opinion is cared for the University of Bologna by Academic Affairs Division - Quality Assurance Department and Control and Finance Division - Support Planning and Evaluation Department. The overall results and the methods of collection and analysis are described in the document published online on the Statistical Observatory of the University of Bologna.

#### University DataWarehouse

In information service for the managers of the University of Bologna organisational departments which gathers, integrates and reorganises data from various sources and makes it available for analysis and evaluation for the purposes of planning and decision-making.

#### Withdrawal

Suspension of studies by students who do not register in the next academic year, or who drop out from the degree programme.