



ALMA MATER STUDIORUM

UNIVERSITÀ DI BOLOGNA

As stipulated in Italian Legislative Decree 33/2013, the University of Bologna is obliged to publish and update any information relating to all holders of top administrative and managerial posts, as well as collaboration and consultancy positions.

More specifically, with regard to art. 15 clause 1 letter c), we ask you to fill out the following.

I Frédérique Malbos born in Nimes
(France) on 20/05/1954

Declare

- X** that I hold no position nor the entitlement to any position in a private corporation that is publicly controlled or financed, or work as a professional
- that I hold a position and/or have the entitlement to a position in a private corporation that is publicly controlled or financed and/or work as a professional. In that case, indicate in the specific table shown below:

Positions/appointments/professional work	Corporation/company	Start date	End Date

Place and date
Florence, 15/10/2025

Signature