Cover: painting of the glossator Irnerio by Enrico Serra, cover of the book "Bononia docet" for the 8th centenary of the University of Bologna (1888)
Credits: Historical Archive, University of Bologna
Photo in this page: Andrea Samaritani
Archiginnasio, home of the ancient “Studio di Bologna”. Anatomical Stage
Photo: Pier Paolo Zannoni for the Historical Archives, University of Bologna
<table>
<thead>
<tr>
<th>Year</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>1088</td>
<td>The Studium in Bologna was created by students and for students. It is the oldest university in the Western World.</td>
</tr>
<tr>
<td>1158</td>
<td>Bologna students obtain recognition of the Libertas Scholarium from Frederick I Barbarossa.</td>
</tr>
<tr>
<td>1364</td>
<td>Ulisse Aldrovandi inaugurated the first chair of natural sciences.</td>
</tr>
<tr>
<td>1561</td>
<td>Foundation of the Academy of Sciences.</td>
</tr>
<tr>
<td>1690</td>
<td>沿线 alongside the school of jurists, the school of artists was created for philosophers and physicians and in 1369 the faculty of theology was established.</td>
</tr>
</tbody>
</table>

Cortile d’Ercole, Palazzo Poggi
Photo: Salvatore Mirabella
In conformity with the principles of the Italian Constitution and the Magna Charta of the Universities, Alma Mater Studiorum - Università di Bologna is a public, independent, non-denominational and pluralistic institution.

University Statute, Constituent Principles, Art. 1 para. 1

The primary goals of the University are teaching and research, two inseparable activities aimed at pursuing critical knowledge open to dialogue and interaction between cultures, respecting the freedom of science and teaching. Given its long-standing identity as a place of general studies, the University acknowledges the equal dignity and opportunities of all branches of learning that assure scientific and educational capital. This University protects and innovates its cultural heritage, responding to the different needs of society.

University Statute, Constituent Principles, Art. 1 para. 3

1888
THE CELEBRATIONS OF THE EIGHTH CENTENNIAL RELAUNCHED THE ROLE OF THE UNIVERSITY OF BOLOGNA WITHIN EUROPE, THANKS TO THE WORK OF GIOSUÉ CARDUCCI WHO WON THE NOBEL PRIZE FOR LITERATURE IN 1906

1988
THE MAGNA CHARTA UNIVERSITATUM CONFIRMS THE ESSENTIAL ROLE OF THE UNIVERSITY IN CONTEMPORARY SOCIETY

1993
THE FIRST REFORM OF THE UNIVERSITY STATUTE, INSPIRED BY THE PRINCIPLE OF AUTONOMY OF THE UNIVERSITY

1999
SIGNATURE OF THE BOLOGNA DECLARATION CREATING THE EUROPANE HIGHER EDUCATION AREA (BOLOGNA PROCESS)

2012

UNIVERSITY BODIES

Rector supported by 8 vice-Rectors with the following tasks: Deputy Rector, Vice Rector for the campuses of Cesena Forlì Ravenna Rimini, Finance, Teaching and Education, University Staff, International Relations, Research, Students

Academic Senate composed of 35 members: Rector, 10 Heads of Department, 15 Professors and Researchers, 3 representatives of the service staff, 6 student representatives

Board of Governors composed of 11 members: Rector, 5 internal members, 3 external members, 2 student representatives

Board of Auditors composed of 3 statutory members and 2 deputy members

University Evaluation Unit composed of 5 members, 4 of which are external

Director General

AUSTRALIAN BODIES

Student Council composed of 33 members

Service Staff Council composed of 24 members

Sponsors’ Committee composed of 9 members representing the bodies and institutions working in the various fields and territories the University operates in

Student Ombudsman

Guarantee Committee for Equal Opportunities

SCHOOLS

Agricultural and Veterinary Medicine
Arts, Humanities, and Cultural Heritage
Economics, Management, and Statistics
Engineering and Architecture
Foreign Languages and Literature, Interpreting and Translation
Law
Medicine
Pharmacy, Biotechnology, and Sport Sciences
Political Sciences
Psychology and Education
Science

DEPARTMENTS

Agricultural Sciences
Architecture
Biological, Geological, and Environmental Sciences
Biomedical and Neuromotor Sciences
Chemistry “Giacomo Ciamician”
Civil, Chemical, Environmental, and Materials Engineering
Classical Philology and Italian Studies
Computer Science and Engineering
Cultural Heritage
Economics
Education Studies “Giovanni Maria Bertin”
Electrical, Electronic, and Information Engineering “Guglielmo Marconi”
for Life Quality Studies
History and Cultures
Industrial Chemistry “Toso Montanari”
Industrial Engineering
Interpreting and Translation
Legal Studies
Management
Mathematics
Medical and Surgical Sciences
Modern Languages, Literatures, and Cultures
Pharmacy and Biotechnology
Philosophy and Communication Studies
Physics and Astronomy
Political and Social Sciences
Psychology
Sociology and Business Law
Experimental, Diagnostic and Specialty Medicine
Statistical Sciences “Paolo Fortunati”
The Arts
Veterinary Medical Sciences
TOTAL NUMBER OF STUDENTS A.Y. 2012/2013

86,014

STUDENTS ENROLLED ON DEGREE PROGRAMMES, THIRD CYCLE AND VOCATIONAL TRAINING

20,800
STUDENTS ENROLLED AT THE CAMPUSES OF CESENA, FORLI, RAVENTNA, RIMINI

6,112
INTERNATIONAL STUDENTS

STUDENTS ENROLLED ON DEGREE PROGRAMMES BY GENDER A.Y. 2012/2013

56.3%
FEMALES

43.7%
MALES

Photo: Andrea Samaritani
In compliance with articles 3 and 34 of the Italian Constitution, the University works to ensure that the full exercising of the right to study is not hindered by economic or social obstacles and that commitment and merit are continuously acknowledged and duly rewarded.

University Statute, Orientation Principles, Art. 2 para. 1

For A.Y. 2013/2014 the University of Bologna has maintained its commitment to the right to higher education, with financial support worth 22 million Euros available, as in A.Y. 2012/2013.

Financial support for students includes exemptions and study grants for outstanding students or those in conditions of economic hardship:

- full or partial student exemptions from tuition fees (offered to over 14,000 students a year);
- 2,594 part time work contracts worth 1,125 Euros;
- 104 study grants of 2,000 Euros each for students in conditions of hardship.

Other benefits are also available to outstanding students:

- full exemption from tuition fees for students obtaining a maximum score in their high school leaving certificate (100 with honours);
- full exemption for students graduating according to the exam schedule with a grade of 110/110:
  - for second degree programme students with a first cycle degree completed in the first session of the previous year with maximum grades;
- grants for particularly outstanding students (183 worth 2,500 Euros each);
- exemptions for international students: the Alma Mater allocates more than 200,000 Euros for 134 grants destined for the exemption of tuition fees.

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  - for second degree programme students with a first cycle degree completed in the first session of the previous year with maximum grades;
- grants for particularly outstanding students (183 worth 2,500 Euros each);
- exemptions for international students: the Alma Mater allocates more than 200,000 Euros for 134 grants destined for the exemption of tuition fees.

STUDENT SERVICES
2 million Euros for: initial, ongoing and final guidance, job placement, psychological support, study rooms also open during the evenings, on Sundays and holidays, cultural, sports and recreational activities, including initiatives promoted by the student associations with the financial support of the University.

UNIVERSITY SPORTS COMMITTEE
The University promotes sport among students and staff through the University Sports Committee, through the Bologna University Sports Centre (CUS) and other associations with which it holds agreements.
## TEACHING

<table>
<thead>
<tr>
<th>Degree Programmes</th>
<th>209 First Cycle, Second Cycle and Single Cycle Degree Programmes A.Y. 2013/2014</th>
<th>92 First Cycle Degree Programmes</th>
<th>105 Second Cycle Degree Programmes</th>
<th>12 Single Cycle Degree Programmes</th>
<th>43 International Degree Programmes of Which: 21 Taught in English</th>
</tr>
</thead>
</table>

### ITALIAN EDUCATION PROGRAMME SCHEME

- **Third Cycle Research Doctorates**
- **Specialisation Schools**

- **Single Cycle Degree**
  - Combined Bachelor and Master 300/360 ECTS

- **Second Cycle Degree**
  - Two Year Master 120 ECTS

- **First Cycle Degree**
  - Bachelor 180 ECTS

- **Professional Master 1st Level**
- **Professional Master 2nd Level**

### ECTS

- 1 Credit = 25 Hours Student Workload (Classes, Individual Study, Exams, etc.)

Photo: Andrea Samaritani
The University [...] guarantees the quality of teaching, at all levels of education.

University Statute, Orientation Principles, Art. 2 para. 2

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The University of Bologna’s broad and diversified programme catalogue, tailored to meet the needs of society, is delivered through its 11 Schools and 33 Departments. The international nature of the teaching programme is also confirmed by the Alma English project, unique of its kind in Italy, which guarantees the certified knowledge of the English language free of charge.

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**DISTRIBUTION OF DEGREE PROGRAMMES**

A.Y. 2013/2014

- **50.3%**
  - Second Cycle Degree Programmes
- **5.7%**
  - Single Cycle Degree Programmes
- **44.0%**
  - First Cycle Degree Programmes

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**UNIVERSITY LINGUISTIC CENTRE**

The CLA provides training and language skills assessment to both students and staff of the University of Bologna.

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**UNIVERSITY LIBRARY ORGANISATION**

The University Library Organisation is the coordinated network of libraries and other facilities offering bibliographical and documentary services. The Organisation responds to the information needs of research, teaching and other institutional University activities.

It includes 38 libraries providing 75 service points. The Organisation provides more than 5,000 places for study and research. Alongside the conventional library services, it also provides access to over 500 databases, 24,000 on-line journals, 152,000 e-books.

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**COLLEGIO SUPERIORE**

This is the University institution that promotes student merit from admission onwards, providing highly qualified and particularly inter-disciplinary learning programmes. These are generally held by Alma Mater professors and visiting professors from the Institute of Advanced Studies.

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**CULTURAL ACTIVITIES AND SERVICES**

Every year more than 450 extra-curricular activities are offered, many in collaboration with public and/or local institutions, targeting both students and the local community. These include meetings with authoritative personalities of the cultural and scientific global environment, and support of social projects.

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**UNIVERSITY MUSEUM NETWORK**

A coordinated network of the 13 museums (including the Palazzo Poggi Museum) protecting and promoting the University’s historical and artistic assets.
For the University, research is a fundamental lever for competition and employment. The University is renowned for its heritage of competences and the multi-disciplinary nature of its research. Investments in post-graduate programmes, support to basic research in humanities and sciences, a synergic network of relations with the international research world and institutions, an active commitment to exchanging knowledge with the business world. These are the pillars of the University of Bologna strategy.
As a natural place of knowledge and scholarship, Alma Mater Studiorum - Università di Bologna must interpret and provide guidance in the changes of today, by guaranteeing the development, innovation, transfer and enhancement of knowledge to the benefit of individuals and society as a whole.

University Statute, Constituent Principles, Art. 1 para. 4

FUNDING

12 MILLION
EUROS ALLOCATED TO THE DEPARTMENTS WITHIN THE INTEGRATED BUDGET FOR RESEARCH

2 MILLION
EUROS FOR BASIC RESEARCH THROUGH THE FARBB PROGRAMME WITH TWO NEW AREAS OF INTERVENTION

91 MILLION
EUROS FROM THE VII FRAMEWORK PROGRAMME AND OTHER EU FUNDED PROGRAMMES (FROM 2007 TO SEPTEMBER 2013)

44 MILLION
EUROS FROM POR-FESR AND CIPE FUNDS FOR THE TECNOPOLI PROJECT, FOR THE THREE-YEAR PERIOD 2011-2013

Today, Alma Mater Studiorum is the top Italian university for obtaining European funding for research (85 million euros for 260 projects funded in the four-year period 2007-2012).

RESEARCHERS

1,664
PHD CANDIDATES (XXVI-XXVIII CYCLES)

1,268
RESEARCH FELLOWS (2012)

For the Alma Mater, investing in research means investing in young people: 6 million Euros in research fellowship funding. 11 million Euros on the other hand are offered yearly for PhD scholarships; in addition to this figure the departments receive 4 million Euros direct funding.

INNOVATION AND KNOWLEDGE TRANSFER

In 2012 the University of Bologna continued its commitment to the development process of the European Institute of Innovation & Technology (IET): Alma Mater participates in the ICT Labs KIC, bringing together key players in industry and research in the ICT sector. It is also a member of the network of academic partners of Climate KIC, created to improve innovation in the field of climate change in a network of important industrial stakeholders. The University also coordinates the Italian partnership to promote and support the establishment of the Food4Future KIC, aiming to foster healthy, sustainable dietary habits for the future. March 2013 saw the re-foundation of the new University incubator, Almacube, in collaboration with Unindustria Bologna to support the creation of spin-offs based on university patents.

RESEARCH EVALUATION

The first of its kind in Italy, since 1997 the University of Bologna has been evaluating the results of its research on an annual basis. The ANVUR has listed the University of Bologna in second place among the largest universities in research evaluation (2004-2010). Key positions are held in some areas: Chemistry, Medicine, Agriculture and Veterinary Medicine, Architecture, Engineering, Economic and Statistical Sciences. Scientific production was assessed by the ANVUR as 24% greater than expectations.
MULTICAMPUS
CESENA, FORLÌ, RAVENNA, RIMINI

20,800
TOTAL NUMBER OF
STUDENTS IN THE CAMPUSES
A.Y. 2012/2013
24.2% OF THE TOTAL

STUDENTS: MULTICAMPUS DISTRIBUTION

<table>
<thead>
<tr>
<th>Campus</th>
<th>Students</th>
</tr>
</thead>
<tbody>
<tr>
<td>RIMINI</td>
<td>6,159</td>
</tr>
<tr>
<td>CESENA</td>
<td>4,741</td>
</tr>
<tr>
<td>RAVENNA</td>
<td>3,573</td>
</tr>
<tr>
<td>FORLÌ</td>
<td>6,327</td>
</tr>
</tbody>
</table>

TOTAL NUMBER OF STUDENTS IN THE CAMPUSES A.Y. 2012/2013
24.2% OF THE TOTAL

6,327
4,741
3,573
6,159

Photo: Andrea Samaritani
Alma Mater Studiorum - Università di Bologna is a multi-campus university based in Bologna, Cesena, Forlì, Ravenna, and Rimini.

University Statute, Constituent Principles, Art. 1 para. 2

Since 1989 Alma Mater Studiorum - the first of its kind among Italian universities - has had a Multicampus structure: the campuses at Cesena, Forlì, Ravenna and Rimini operate along with Bologna. Each Campus is an integrated part of its host city, and has its own structures and services for teaching as well as cultural, sports and other leisure and social activities. Each campus has Schools, Departments and Local Organisational Units. Each Campus coordinates the services and initiatives to support teaching and research, liaising actively and organically with public and private stakeholders, thus representing an essential driving force for local social and economic growth.

**CESENA CAMPUS**
- **SCHOOLS**
  - Engineering and Architecture
  - Psychology and Education
- **DEPARTMENTS**
  - Architecture
  - 6 Local Organisational Units

**FORLÌ CAMPUS**
- **SCHOOLS**
  - Pharmacy, Biotechnology and Sport Sciences
  - Economics, Management and Statistics
- **DEPARTMENTS**
  - for Life Quality Studies
  - 4 Local Organisational Units

**RAVENNA CAMPUS**
- **SCHOOLS**
  - Arts, Humanities, and Cultural Heritage
- **DEPARTMENTS**
  - Cultural Heritage
  - 3 Local Organisational Units

**RIMINI CAMPUS**
- **SCHOOLS**
  - Economics, Management and Statistics
- **DEPARTMENTS**
  - Interpreting and Translation
  - 5 Local Organisational Units
THE UNIVERSITY OF BOLOGNA’S PARTNERSHIPS AROUND THE WORLD

170
AGREEMENTS WITH COMPANIES IN OTHER COUNTRIES FOR INTERNSHIPS

34
ERASMUS MUNDUS ACTION 2 ACTIVE NETWORKS

5.0
MILLION EUROS FUNDING FOR EUROPEAN AND EXTRA-EUROPEAN MOBILITY AND EXCHANGE PROGRAMMES
Aware of its own international dimension by history and vocation, this University undertakes to consolidate and increase the internationalisation of its scientific and learning programmes and its organisation. For this purpose, it promotes mobility and cooperation among universities from different Countries, dialoguing with the most qualified international scientific and cultural institutions.

**University Statute, Constituent Principles, Art. 1 para. 8**

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The University of Bologna has always promoted interdisciplinary and intercultural dialogue, investing skills and resources in the international, multi-cultural dimension of education, research and services. The quality of its research, the grounding of its graduates and the international reputation of its professors are just some of the most frequently acknowledged results.

**GRADUATES WITH STUDY EXPERIENCE ABROAD (2011-2012)**

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Graduates</th>
<th>First Cycle Graduates</th>
<th>Second Cycle Graduates</th>
<th>Single Cycle Graduates</th>
</tr>
</thead>
<tbody>
<tr>
<td>2011</td>
<td>17.3%</td>
<td>14.2%</td>
<td>21.2%</td>
<td>22.6%</td>
</tr>
<tr>
<td>2012</td>
<td>18.1%</td>
<td>15.4%</td>
<td>21.9%</td>
<td>21.7%</td>
</tr>
</tbody>
</table>

**CHINA AND BRAZIL**

The University of Bologna hosts one of Italy’s most active branches of the Confucius Institute, and was recognized as the best of 2012. Local relations of the more than 800 Chinese students in Bologna are supported by the “Collegio di Cina” Association. In late 2011 the University was chosen by the Brazilian Government as national coordinator of the Project Ciencia sem Fronteiras (CsF), involving 15 Universities, the National Research Council, Telecom Italia, the BIOGEM Research Centre and the National Institute of Nuclear Physics. The University of Bologna hosts the technical secretariat of the project CsF-Italia, which in 2013 coordinated the arrival of 1,436 grant recipients and which aims to welcome 6,000 in 4 years.

**INSTITUTE FOR HIGHER STUDIES**

The Institute provides the tools and means to host visiting professors and young international scholars in Bologna in order to contribute to the dissemination of new ideas and the exchange of knowledge. The Institute supports the participation of students from other countries in the PhD programmes running at the University of Bologna.

**BUENOS AIRES CAMPUS**

The Buenos Aires Campus is the first experience of an Italian University branch abroad. It coordinates important research programmes, postgraduate projects and academic collaboration with Latin America.

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**INTERNATIONAL PROJECTS**

+100 PROJECTS RUNNING FOR INTERNATIONALISATION OF TEACHING ACTIVITIES AND CAPACITY BUILDING. 27 NEW INTERNATIONAL PROJECTS APPROVED IN 2013

INCREASE IN SUCCESS RATES FOR THE PRESENTED OR PARTICIPATED PROJECTS: FROM 50% IN 2012 TO 57% IN 2013, WITH PREDOMINANTLY PROJECTS APPROVED AS COORDINATORS (68% OF PRESENTED PROJECTS).
Objectives and tasks of the University are pursued through the responsible contribution of all the University community members, on the basis of their own skills: students, professors, researchers and technical-administrative personnel. A primary value of the entire community is the respect of the individual’s fundamental rights, which the University undertakes to promote and protect under all circumstances.

University Statute, Constituent Principles, Art. 1 para. 5

The recognition of merit and excellence is a priority criterion guiding the University’s cultural, financial and organisational choices and strategies; in this way, the University promotes and rewards the commitment and quality of results achieved by students, professors, researchers and technical-administrative personnel.

University Statute, Constituent Principles, Art. 1 para. 7

### STAFF

In its staff policies and in implementing the principles of its Statute, the University undertakes to enhance the skills and professional experience of the people working in its facilities, and strives for the recognition of effort and merit. The University promotes the balanced growth of all members of the teaching staff, at the same time ensuring an equitable relationship with the service staff. Recent recruitment processes have marked a more balanced distribution of gender, in line with the promotion of equal opportunities in all areas of academic life. Those recently employed in researcher positions are also helping to significantly reduce the average age of the teaching staff.

### STAFF TRAINING

For the University, vocational training is a key tool for growth and to increase the quality of the services provided. Alma Mater has invested in internal training programmes, fostering staff involvement. In 2012 training programmes were delivered for a total of 5,659 training units (+ 1.8% on 2011). Comparing the activity volumes with the average of Italian Public Administration, the virtuous position of University of Bologna in the field of staff training can be seen once again.

### STAFF BY GENDER

<table>
<thead>
<tr>
<th></th>
<th>TOTAL</th>
<th>FEMALE</th>
<th>MALE</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>TEACHING STAFF</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>2,847</td>
<td>1,090</td>
<td>1,757</td>
</tr>
<tr>
<td>Professors</td>
<td>734</td>
<td>154</td>
<td>580</td>
</tr>
<tr>
<td>Associate Professors</td>
<td>829</td>
<td>310</td>
<td>519</td>
</tr>
<tr>
<td>Researchers and Assistant Professors</td>
<td>1,284</td>
<td>626 (48.8%)</td>
<td>658 (51.2%)</td>
</tr>
<tr>
<td><strong>SERVICE STAFF</strong></td>
<td>3,095</td>
<td>2,037</td>
<td>1,058</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>2,037</td>
<td>1,058</td>
</tr>
</tbody>
</table>

### STAFF TRAINING ABROAD

Since 2006, at least 100 service staff have been awarded mobility grants within Europe, an additional training opportunity which since 2012 has also been extended to beyond Europe. By involving staff and developing skills, the Staff Training abroad supports the University’s internationalisation strategy.

### TRAINING VOLUMES UNIVERSITY - ITALIAN PUBLIC ADMINISTRATION (2011)

<table>
<thead>
<tr>
<th></th>
<th>Alma Mater</th>
<th>P.A.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Editions per 100 employees</td>
<td>17.27</td>
<td>14.52*</td>
</tr>
<tr>
<td>Average no. of hours delivered pro capite</td>
<td>2.80</td>
<td>2.72*</td>
</tr>
</tbody>
</table>

*P.A. = average value for Italian public bodies, Regions, Municipalities and Provinces

### DISABILITY

The University pays particular attention to people with disabilities, and the number of employees with disabilities exceeds the statutory requirement of 7% of all employees. In 2013 a tutor group was established to manage situations of disability and further individual support projects run for serious and invalidating conditions.
The autonomy of the University - principle and expression of the University community - is expressed in regulative, organisational, financial and managerial terms, in conformity with the Italian law and this Statute. The autonomy of the University is a guarantee of the freedom of learning, teaching and research.

University Statute, Constituent Principles, Art. 1 para. 6

631.5 MILLION EUROS: THE 2013 BUDGET OF THE UNIVERSITY OF BOLOGNA

417 MILLION EUROS: ORDINARY FINANCING FUND (FFO) AND OTHER STATE FUNDING

123 MILLION EUROS: STUDENT FEES, ALL LEVELS

65.5 MILLION EUROS: CONTRACTED ACTIVITIES, PROVISION OF SERVICES, OTHER INCOME

26 MILLION EUROS: BROUGHT FORWARD FROM 2012 BUDGET

The Cantiere Navile Project, Bologna
Within a general framework of fewer resources, the effective administration of financial resources, the optimisation of organisational and management models, the strategic vision of the Academic Bodies have guaranteed the quality and continuity of the University’s institutional functions: research, teaching, student services and internationalisation.

### ORDINARY FINANCING FUND (MLN EUR): TREND 2009-2012 AND % OF TOTAL

<table>
<thead>
<tr>
<th>YEAR</th>
<th>FFO BOLOGNA</th>
<th>FFO ITALY</th>
<th>BOLOGNA %</th>
</tr>
</thead>
<tbody>
<tr>
<td>2009</td>
<td>403.4</td>
<td>7,432.2</td>
<td>5.4%</td>
</tr>
<tr>
<td>2010</td>
<td>392.3</td>
<td>7,157.4</td>
<td>5.5%</td>
</tr>
<tr>
<td>2011</td>
<td>383.7</td>
<td>6,911.0</td>
<td>5.5%</td>
</tr>
<tr>
<td>2012</td>
<td>390.9</td>
<td>6,830.0</td>
<td>5.7%</td>
</tr>
</tbody>
</table>

### BONUS QUOTA OF ORDINARY FINANCING FUND (MLN EUR): TREND 2009-2012 AND % OF TOTAL

<table>
<thead>
<tr>
<th>YEAR</th>
<th>BOLONNA BONUS QUOTA</th>
<th>FFO ITALY BONUS QUOTA</th>
<th>BOLOGNA %</th>
</tr>
</thead>
<tbody>
<tr>
<td>2009</td>
<td>33.3</td>
<td>523.5</td>
<td>6.4%</td>
</tr>
<tr>
<td>2010</td>
<td>45.9</td>
<td>720.0</td>
<td>6.4%</td>
</tr>
<tr>
<td>2011</td>
<td>55.3</td>
<td>832.0</td>
<td>6.6%</td>
</tr>
<tr>
<td>2012</td>
<td>63.7</td>
<td>910.0</td>
<td>7.0%</td>
</tr>
</tbody>
</table>

### STAFF COSTS:
66.4% OF THE TOTAL ORDINARY UNIVERSITY FUND + THREE-YEAR PROGRAMMING + UNIVERSITY AND TUITION FEES (LIMIT SET BY LAW OF 80%)

These two positive indicators have assured the University of Bologna first place in the allocation of resources for staff recruitment and career progression.

### BORROWING:
The University has no outstanding debts

### BUDGET 2013: MACRO COST GROUPS

<table>
<thead>
<tr>
<th>MACRO COST GROUPS</th>
<th>MLN EUR</th>
</tr>
</thead>
<tbody>
<tr>
<td>TEACHING</td>
<td>17.6</td>
</tr>
<tr>
<td>RESEARCH</td>
<td>39.4</td>
</tr>
<tr>
<td>STUDENT SERVICES</td>
<td>24.4</td>
</tr>
<tr>
<td>INTERNATIONAL RELATIONS</td>
<td>12.7</td>
</tr>
<tr>
<td>STAFF</td>
<td>392.7</td>
</tr>
<tr>
<td>OTHER STRUCTURES</td>
<td>4.5</td>
</tr>
<tr>
<td>ORGANISATION</td>
<td>140.2</td>
</tr>
<tr>
<td>TOTAL</td>
<td>631.5</td>
</tr>
</tbody>
</table>

### BUILDINGS
Covering a total area of **934,000 m²**, the University pursues its real estate development and consolidation programme across its campuses.

The most important interventions:

<table>
<thead>
<tr>
<th>PROJECT</th>
<th>TOTAL (MLN EUR)</th>
<th>SURFACE (M²)</th>
</tr>
</thead>
<tbody>
<tr>
<td>“Cantiere Navile” in Bologna - in progress</td>
<td>94.5</td>
<td>45,000</td>
</tr>
<tr>
<td>“Lazzaretto” Engineering in Bologna - phase II lot I plan A: Student Residences and Services Buildings - funding obtained under Italian law no.338/2000 for student residences 1</td>
<td>10.5</td>
<td>8,900</td>
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<tr>
<td>“ex Zuccherificio” site in Cesena - in progress</td>
<td>27.5</td>
<td>15,000</td>
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<tr>
<td>Requalification of the “ex Croce Rossa” Bologna - funding obtained under Italian law no.338/2000 - in progress</td>
<td>2.5</td>
<td>2,000</td>
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<tr>
<td>Forlì Campus - in progress</td>
<td>37.3</td>
<td>23,500</td>
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<tr>
<td>“L.B. Alberii” Citadel in Rimini - tender in preparation</td>
<td>13.0</td>
<td>3,000</td>
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<tr>
<td>Construction of the new classroom building in Ravenna - contract in start-up</td>
<td>1.0</td>
<td>900</td>
</tr>
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Graduation ceremony for PhD candidates, Aula Magna Santa Lucia. June 21st, 2013

Photo: Andrea Samaritani