





## UNIVERSITY

## 088

THE STUDIUM IN **BOLOGNA WAS CREATED BY** STUDENTS AND FOR STUDENTS. IT IS THE OLDEST **UNIVERSITY IN THE** WESTERN WORLD

**BOLOGNA** STUDENTS OBTAIN RECOGNITION FROM FREDERICK **I BARBAROSSA** OF THE *LIBERTAS* **SCHOLARIUM** 

## 1158 1364

ALONGSIDE THE SCHOOL OF JURISTS, THE SCHOOL OF ARTISTS WAS CREATED FOR **PHILOSOPHERS AND PHYSICIANS** 

## 1369

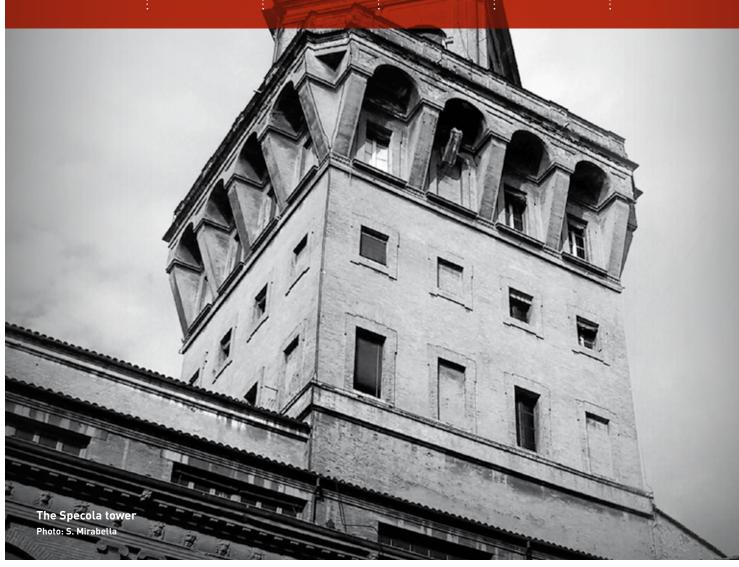
THE FACULTY OF THEOLOGY WAS ESTABLISHED

## 1561

ULISSE ALDROVANDI INAUGURATED THE FIRST CHAIR OF **NATURAL SCIENCES** 

## 1690

**FOUNDATION OF** THE ACADEMY OF **SCIENCES** 



In conformity with the principles of the Italian Constitution and the Magna Charta of the Universities, Alma Mater Studiorum - Università di Bologna is a public, independent, non-denominational and pluralistic institution.

University Statute, Constituent Principles, Art. 1 para. 1

The primary goal of the University are teaching and research, two inseparable activities aimed at pursuing critical knowledge open to dialogue and interaction between cultures, respecting the freedom of science and teaching. Given its long-standing identity as a place of general studies, the University acknowledges the equal dignity and opportunities of all branches of learning that assure scientific and educational capital. This University protects and innovates its cultural heritage, responding to the different needs of society.

University Statute, Constituent Principles, Art. 1 para. 3

### 1888

THE CELEBRATIONS
OF THE EIGHTH
CENTENNIAL
RELAUNCHED
THE ROLE OF THE
UNIVERSITY OF
BOLOGNA WITHIN
EUROPE, THANKS TO
THE WORK OF GIOSUÈ
CARDUCCI WHO WON
THE NOBEL PRIZE FOR
LITERATURE IN 1906

## 1988

THE MAGNA CHARTA UNIVERSITATUM CONFIRMS THE ESSENTIAL ROLE OF THE UNIVERSITY IN CONTEMPORARY SOCIETY

### 1993

THE FIRST REFORM
OF THE UNIVERSITY
STATUTE, INSPIRED
BY THE PRINCIPLE OF
AUTONOMY OF THE
UNIVERSITY

### 1999

SIGNATURE OF
THE BOLOGNA
DECLARATION
CREATING THE
EUROPEAN HIGHER
EDUCATION AREA
(BOLOGNA PROCESS)

## 2012

THE ENTRY INTO
FORCE OF THE
NEW STATUTE (11
JANUARY) CONCLUDES
THE PROCESS OF
UNIVERSITY REFORM
WHICH BEGAN IN
2010, AND THE
IMPLEMENTATION OF
THE NEW UNIVERSITY
ORGANISATION BEGINS

#### UNIVERSITY BODIES

Rector supported by 8 vice-Rectors with the following tasks: Deputy Rector, Vice Rector for the campuses of Cesena Forlì Ravenna Rimini, Finance, Teaching and Education, University Staff, International Relations, Research, Students

Academic Senate composed of 35 members: Rector, 10 Heads of Department, 15 Professors and Researchers, 3 representatives of the service staff, 6 student representatives

Board of Governors composed of 11 members: Rector, 5 internal members, 3 external members, 2 student representatives

Board of Auditors composed of 3 statutory members and 2 deputy members

University Evaluation Unit composed of 5 members, 4 of which are external Director General

#### **AUXILIARY BODIES**

Student Council composed of 33 members

Service Staff Council composed of 24 members

**Sponsors' Committee composed of 9** members representing the bodies and institutions working in the various fields and territories the University operates in

Student Ombudsman

**Guarantee committee for Equal Opportunities Committee** 

#### **SCHOOLS**

Agriculture and Veterinary Medicine

Arts, Humanities, and Cultural Heritage

Economics, Management, and Statistics

**Engineering and Architecture** 

Foreign Languages and Literature, Interpreting and Translation

Law

Medicine

Pharmacy, Biotechnology and Sport Sciences

Political Sciences

**Psychology and Education** 

Science

#### **DEPARTMENTS**

Agricultural and Food Sciences

Agricultural Sciences

Architecture

Biological, Geological, and Environmental Sciences

Biomedical and Neuromotor Sciences

Chemistry "Giacomo Ciamician"

Civil, Chemical, Environmental, and Materials Engineering

Classical Philology and Italian Studies

Computer Science and Engineering

Cultural Heritage

**Economics** 

Education Studies "Giovanni Maria Bertin"

Electrical, Electronic, and Information Engineering "Guglielmo Marconi"

for Life Quality Studies

History and Cultures

Industrial Chemistry "Toso Montanari"

**Industrial Engineering** 

Interpreting and Translation

Legal Studies

Management

Mathematics

Medical and Surgical Sciences

Modern Languages, Literatures, and Cultures

Pharmacy and Biotechnology

**Philosophy and Communication Studies** 

**Physics and Astronomy** 

Political and Social Sciences

Psychology

Sociology and Business Law

**Experimental. Diagnostic and Specialty Medicine** 

Statistical Sciences "Paolo Fortunati"

The Arts

Veterinary Medical Sciences



# STUDENTS

TOTAL NUMBER **OF STUDENTS** A.Y. 2011/2012

87,418

STUDENTS ENROLLED ON DEGREE AND POST-GRADUATE PROGRAMMES

**21,163**STUDENTS ENROLLED AT THE CAMPUSES OF CESENA, FORLÌ, RAVENNA, RIMINI

5,965
INTERNATIONAL STUDENTS

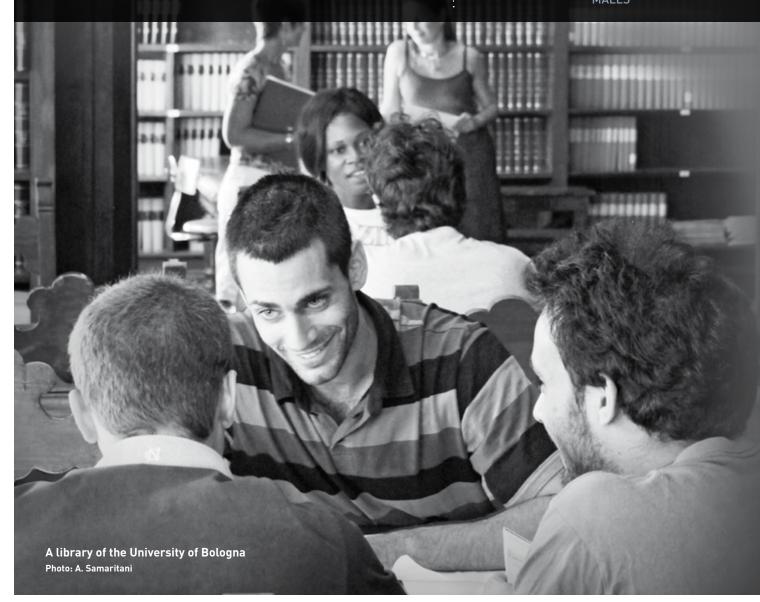
STUDENTS ENROLLED **ON DEGREE PROGRAMMES BY GENDER** A.Y. 2011/2012

56.3%

FEMALES



43.7% MALES



In compliance with articles 3 and 34 of the Italian Constitution, the University works to ensure that the full exercising of the right to study is not hindered by economic or social obstacles and that commitment and merit are continuously acknowledged and duly rewarded.

University Statute, Orientation Principles, Art. 2 para. 1

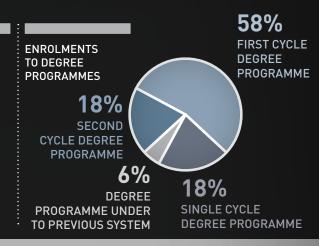
**STUDENTS ENROLLED ON DEGREE PROGRAMMES** FOR A.Y. 2011/2012

82,363

STUDENTS ENROLLED ON FIRST CYCLE, SECOND CYCLE AND SINGLE CYCLE PROGRAMMES AND DEGREE PROGRAMMES UNDER THE PREVIOUS DEGREE SYSTEM

76,995 ITALIAN (42% FROM OUTSIDE THE EMILIA ROMAGNA REGION)

5.368 INTERNATIONAL STUDENTS



**STUDENTS ENROLLED ON** THIRD CYCLE AND VOCATIONAL TRAINING

5.055 **4,458** ITALIAN **597** INTERNATIONAL **STUDENTS** 

1,714 PHD CANDIDATES (258 INTERNATIONAL)

1,276 STUDENTS IN SPECIALISATION SCHOOLS

1,460 STUDENTS IN PROFESSIONAL MASTER PROGRAMS

**605** STUDENTS IN POST-GRADUATE/LIFELONG LEARNING **PROGRAMMES** 

#### RIGHT TO STUDY

10,292 1,697

STUDY GRANTS FROM FR GO (REGIONAL BODY : PLACES FOR THE RIGHT TO HIGHER EDUCATION)

ACCOMMODATION :

4,910 249

STUDENTS **ENTITLED TO TUITION FEE EXEMPTIONS** 

TUTORSHIP **GRANTS** 

2,594

PART-TIME WORK CONTRACTS FOR STUDENTS IN VARIOUS UNIVERSITY **DEPARTMENTS** 

#### STUDENT SERVICES

2 million Euros for: initial, ongoing and final guidance, job placement, health care and psychological support, study rooms also open during the evenings and on Sundays and holidays, cultural, sports and recreational activities, including initiatives promoted by the student associations with the financial support of the University.

For A.Y. 2012/2013, the University of Bologna has increased the funds available for the right to study by 10%. A total of 22 million Euros are allocated mainly to:

- full or partial student exemptions according to merit and income (offered to around 14,000 students a year);
- full exemption from tuition fees for students obtaining a maximum score in their high school leaving certificate (100 with honours):
- full exemption for students graduating according to the exam schedule with a grade of 110/110: for students second degree programme students with a first cycle degree completed in the summer session with maximum grades;
- grants for part-time work contracts: 2,594 worth 1,150 Euros each for contracts signed with students selected according to merit and income, for a total amount of 2.9 million Euros;
- grants to outstanding students: 180 worth 2,500 Euros each, for a total amount of 450,000 Euros (including 15 for international students);
- study grants for students in conditions of hardship: 104 worth 2,000 Euros each;
- · exemptions for international students: the Alma Mater allocates more than 200,000 Euros for 114 grants destined for the exemption of tuition fees.

#### UNIVERSITY SPORTS COMMITTEE

The University promotes sport among students and staff through the University Sports Committee, through the Bologna University Sports Centre (CUSB) and other associations with which it holds agreements.



FIRST CYCLE, SECOND CYCLE AND SINGLE CYCLE DEGREE PROGRAMMES

212

DEGREE PROGRAMMES 94

FIRST CYCLE DEGREE PROGRAMMES

107

SECOND CYCLE DEGREE PROGRAMMES

11

SINGLE CYCLE DEGREE PROGRAMMES

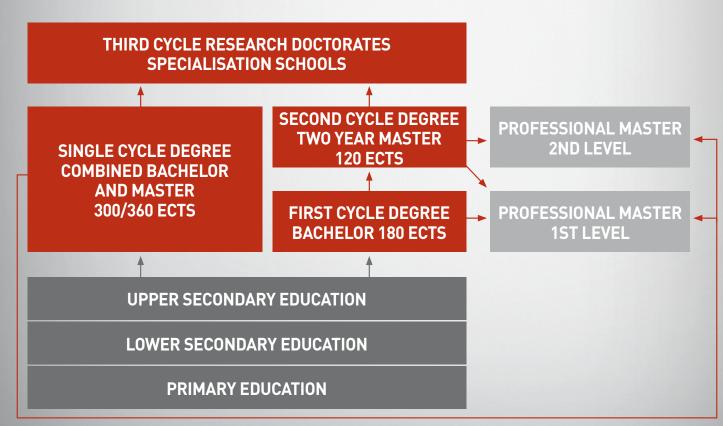
40

INTERNATIONAL DEGREE PROGRAMMES OF WHICH:

18

TAUGHT IN ENGLISH

#### ITALIAN UNIVERSITY DEGREE PROGRAMME SCHEME



ECTS= EUROPEAN CREDIT TRANSFER SYSTEM.

1 CREDIT= 25 HOURS STUDENT WORKLOAD (CLASSES, INDIVIDUAL STUDY, EXAMS, ETC.)

The University [...] guarantees the quality of teaching, at all levels of education.
University Statute, Orientation Principles, Art. 2 para. 2a

THIRD CYCLE PROGRAMMES

53

50

PHD / DOCTORAL PROGRAMMES

SPECIALISATION SCHOOLS

VOCATIONAL TRAINING 61

PROFESSIONAL MASTER'S PROGRAMMES OF WHICH:

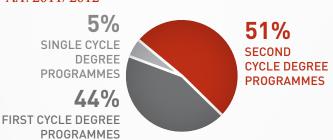
17
INTERNATIONAL

29

RATIO OF ENROLMENTS STUDENTS TO TEACHERS (ITALIAN AVERAGE 31)

The University of Bologna offers a broad, diversified programme catalogue that considers the needs of society: this educational heritage is supported by the 33 Departments and 11 Schools. The international nature of the teaching programme is also confirmed by the Alma English project, unique of its kind in Italy, which guarantees the certified knowledge of the English language free of charge.

## DISTRIBUTION OF DEGREE PROGRAMMES IN A.Y. 2011/2012



#### COURSE UNITS: TREND 2009-2012



#### UNIVERSITY LINGUISTIC CENTRE

The CLA provides training and language skills assessment to both students and staff of the University of Bologna.

#### UNIVERSITY LIBRARY SYSTEM

With **58** libraries providing **77** service points, the system offers more than **5,000** workstations for study and research and access to more than **500** databases.

#### **COLLEGIO SUPERIORE**

This is the University institution that promotes student merit from admission onwards, providing highly qualified and particularly inter-disciplinary learning programmes.

#### CULTURAL ACTIVITIES AND SERVICES

Every year more than 400 extra-curricular activities are offered, many in collaboration with public and/or local institutions, targeting both students and the local community. These include meetings with authoritative personalities of the cultural and scientific global environment, and support of social projects.

#### UNIVERSITY MUSEUM NETWORK

A coordinated network of the **15** museums (including the Palazzo Poggi Museum) protecting and promoting the University's historical and artistic assets, facilitating their educational value.

## RESEARCH

12,000

RESEARCH PRODUCTS (ANNUAL AVERAGE)

180

PATENTS GRANTED

277

RESEARCH PROJECTS UNDER THE VII FRAMEWORK PROGRAMME AND OTHER EU PROGRAMMES (FROM 2007 TO NOVEMBER 2012)



As a natural place of knowledge and scholarship, Alma Mater Studiorum - Università di Bologna must interpret and provide guidance in the changes of today, by guaranteeing the development, innovation, transfer and enhancement of knowledge to the benefit of individuals and society as a whole.

University Statute, Constituent Principles, Art. 1 para. 4

PRIN 2010-2011 RESEARCH PROJECTS (RESEARCH PROJECTS OF NATIONAL INTEREST) AND FIRB 2012 PROJECTS (BASIC RESEARCH INVESTMENT FUND)

INTERDEPARTMENTAL CENTRES FOR INDUSTRIAL RESEARCH (CIRI) THROUGH WHICH THE UNIVERSITY OF BOLOGNA CONTRIBUTES TO THE EMILIA-ROMAGNA HIGH TECHNOLOGY **NETWORK** 

#### **FUNDING**

#### 12 MILLION

**EUROS ALLOCATED TO THE DEPARTMENTS** 

EUROS FROM THE MINISTRY OF EDUCATION, UNIVERSITY AND RESEARCH FOR THE **LATEST PRIN 2010-2011 AND** FIRB 2012 PROJECTS

#### 10 MILLION 77 MILLION

**EUROS FROM THE VII** FRAMEWORK PROGRAMME AND OTHER EU FUNDED PROGRAMMES (FROM 2007 TO NOVEMBER 2012)

#### **44 MILLION**

**EUROS FROM POR-FESR** AND CIPE FUNDS FOR THE TECNOPOLI PROJECT, FOR THE THREE-YEAR PERIOD 2011-2013

Today, Alma Mater Studiorum is the top Italian university for obtaining European funding for research (projects funded in the four-year period 2007-2010), and 27th in Europe.

#### RESEARCHERS

1,713

**CANDIDATES** (XXV-XXVII CYCLES)

1,175

RESEARCH FELLOWS (2011) For the Alma Mater, investing in research means investing in young people: 6 million Euros in research fellowship funding.

11 million Euros on the other hand are offered yearly for PhD scholarships; in addition to this figure the departments receive direct funding.

#### RESEARCH OBSERVATORY

Established in 1997, this is the first body in Italy that annually evaluates the results of research. It currently has 15 members.



21,163

TOTAL NUMBER
OF STUDENTS
IN THE CAMPUSES IN
A.Y. 2011/2012

24.2% OF THE TOTAL

# STUDENTS: MULTICAMPUS DISTRIBUTION 6,397 CESENA CESENA

3,578 6,539 FORLÌ



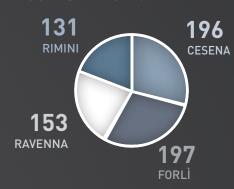
Alma Mater Studiorum – Università di Bologna is a multi-campus university based in Bologna, Cesena, Forlì, Ravenna, and Rimini.

University Statute, Constituent Principles, Art. 1 para. 2

677

PROFESSORS AND
RESEARCHERS IN SERVICE
AT THE CAMPUSES





424

SERVICE STAFF WORKING AT THE CAMPUSES

Since 1989 the Alma Mater Studiorum – the first of its kind among Italian universities - has had a Multicampus structure: the campuses at Cesena, Forlì, Ravenna and Rimini operate along with Bologna. Each Campus is an integrated part of its host city, and has its own structures and services for teaching as well as cultural, sports and other leisure and social activities. Each campus has Schools, Departments and Local Organisational Units. Each Campus coordinates the services and initiatives to support teaching and research, liaising actively and organically with public and private stakeholders, thus representing an essential driving force for local social and economic growth.

#### CAMPUS DI CESENA

#### **SCHOOLS**

Engineering and Architecture Psychology and Education

#### **DEPARTMENTS**

Architecture

6 Local Organisational Units

#### CAMPUS DI RAVENNA

#### **SCHOOLS**

Arts, Humanities, and Cultural Heritage

#### **DEPARTMENTS**

Cultural Heritage

3 Local Organisational Units

#### CAMPUS DI FORLÌ

#### SCHOOLS

Foreign Languages and Literature, Interpreting and Translation

**Political Science** 

Economics, Management and Statistics

#### **DEPARTMENTS**

Interpreting and Translation

5 Local Organisational Units

#### CAMPUS DI RIMINI

#### SCHOOLS

Pharmacy, Biotechnology and Sport Sciences Economics, Management and Statistics

#### **DEPARTMENTS**

for Life Quality Studies

4 Local Organisational Units



170

AGREEMENTS WITH COMPANIES IN OTHER COUNTRIES FOR INTERNSHIPS

37

**ACTIVE ERASMUS MUNDUS NETWORKS** 

5.3

MILLION EUROS FUNDING FOR EUROPEAN AND EXTRA-EUROPEAN MOBILITY AND EXCHANGE PROGRAMMES





Aware of its own international dimension by history and vocation, this University undertakes to consolidate and increase the internationalisation of its scientific and learning programmes and its organisation. For this purpose, it promotes mobility and cooperation among universities from different Countries, dialoguing with the most qualified international scientific and cultural institutions.

University Statute, Constituent Principles, Art. 1 para. 8

700

PROFESSORS WITH
RESPONSIBILITIES IN THE
FIELD OF INTERNATIONAL
RELATIONS

1.2

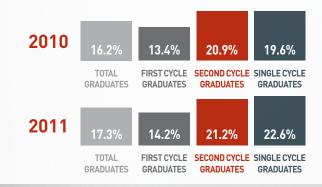
MILLION EUROS FOR TALENTED INTERNATIONAL STUDENTS 2,365

STUDENTS FROM ABROAD ON EXCHANGE PROGRAMMES 2,071

STUDENTS OF THE ALMA MATER ABROAD

The University of Bologna has always promoted interdisciplinary and intercultural dialogue, investing skills and resources in the international, multi-cultural dimension of education, research and services. The quality of its research, the grounding of its graduates and the international reputation of its professors are just some of the most frequently acknowledged results.

## GRADUATES WITH STUDY EXPERIENCE ABROAD (2010-2011)



28

PROGRAMMES LEAD TO DOUBLE, MULTIPLE OR JOINT DEGREES Bologna is one of the top European universities for participation in the Erasmus Mundus programmes. It promotes and coordinates European networks for the management of Joint programmes.

#### **INTERNATIONAL PROJECTS**

63

PROJECTS IN THE FIELD OF ACADEMIC COLLABORATION, TEACHING, TRANSFER OF KNOWLEDGE APPROVED IN 2011 AND 2012, **24** OF WHICH IN A COORDINATING ROLE. INCREASE IN SUCCESS RATES FOR THE PRESENTED PROJECTS: FROM **33%** IN 2011 TO **50%** IN 2012.

#### CHINA AND BRAZIL

The University of Bologna hosts one of Italy's most active branches of the Confucius Institute, and was recognised as the best of 2012. Local relations of the more than 700 Chinese students at Bologna are supported by the "Collegio di Cina" Association. The University was chosen by the Brazilian Government as national contact for the Project *Science without Borders*, involving 11 Universities, the National Research Council (CNR), Telecom Italia. In 2012 it coordinated the arrival of 450 scholarship students, aiming to welcome 6,000 scholarship students to Italy in 4 years.

#### INSTITUTE OF ADVANCED STUDIES

The Institute provides the tools and means to host visiting professors and young international scholars in Bologna in order to contribute to the dissemination of new ideas and the exchange of knowledge. The Institute supports the participation of students from other countries in the PhD programmes running at the University of Bologna.

#### **BUENOS AIRES CAMPUS**

The Buenos Aires Campus is the first experience of an Italian University branch abroad. It coordinates important research programmes, postgraduate projects and Academic collaboration with Latin America.



Objectives and tasks [of the University] are pursued through the responsible contribution of all the university community members, on the basis of their own skills: students, professors, researchers and technical-administrative personnel. A primary value of the entire community is the respect of the individual's fundamental rights, which the University undertakes to promote and protect under all circumstances.

University Statute, Constituent Principles, Art. 1 para. 5

The recognition of merit and excellence is a priority criterion guiding the University's cultural, financial and organisational choices and strategies; in this way, the University promotes and revards the commitment and quality of results achieved by students, professors, researchers and technical-administrative personnel. University Statute, Constituent Principles, Art. 1 para. 7

5,982
TEACHING AND SERVICE STAFF

2,881

TEACHING STAFF

763

**PROFESSORS** 

865

ASSOCIATE PROFESSORS

1.253

RESEARCHERS

1,061 (34.2%)

3,101

SERVICE STAFE

3,004

SERVICE STAFF

83

LANGUAGE ASSISTANTS

14

HEADS OF ADMINISTRATIVE DIVISIONS

In its staff policies and in implementing the principles of its Statute, the University undertakes to enhance the skills and professional experience of the people working in its facilities, and strives for the recognition of effort and merit. The University promotes the balanced growth of all members of the teaching staff, at the same time ensuring a equitable relationship with the service staff.

Recent recruitment processes have marked a more balanced distribution of gender, in line with the promotion of equal opportunities in all areas of academic life. Those recently employed in researcher positions are also helping to significantly reduce the average age of the teaching staff.

#### STAFF BY GENDER **TEACHING STAFF** MALE FEMALE 1,786 (62.0%) TOTAL 1.095 (38.0%) 600 (78.6%) 163 (21.4%) **PROFESSORS ASSOCIATE PROFESSORS** 321 (37.1%) 544 (62.9%) **RESEARCHERS** AND ASSISTANT 611 (48.7%) 642 (51.3%) **PROFESSORS SERVICE STAFF FEMALE** MALE

2.040 (65.8%)

## NEW PERMANENT EMPLOYMENT CONTRACTS SIGNED IN 2012

122 service staff hired

#### **TEACHING STAFF**

POSITION	2010	2011	2012
PROFESSORS	15	30	15
ASSOCIATE PROFESSORS	56	67	13
RESEARCHERS	53	73	57
TOTAL	124	170	85

#### DISABILITY

The University pays special attention to people with disabilities. In addition to the Disabled Students' Service, it runs projects focusing on inclusion, professional socialisation and awareness raising on issues linked to disability.

**TOTAL** 

## FINANCIAL RESOURCES

The autonomy of the University - principle and expression of the university community - is expressed in regulative, organisational, financial and managerial terms, in conformity with the Italian law and this Statute. The autonomy of the University is a guarantee of the freedom of learning, teaching and research.

University Statute, Constituent Principles, Art. 1 para. 6

628.3

MILLION EUROS: THE 2012 BUDGET OF THE UNIVERSITY OF BOLOGNA 416

MILLION EUROS: ORDINARY FINANCING FUND (FFO) AND OTHER STATE FUNDING

123

MILLION EUROS: STUDENT FEES, ALL LEVELS

64.3

MILLION EUROS: EXTERNAL FUNDING

25

MILLION EUROS: BROUGHT FORWARD FROM 2011 BUDGET



Within a general framework of fewer resources, the effective administration of financial resources, the optimisation of organisational and management models, the strategic vision of the Academic Bodies have guaranteed the quality and continuity of the University's institutional functions: research, teaching, student services and internationalisation.

### ORDINARY FINANCING FUND (MLN EUR): TREND 2009-2012 AND % OF TOTAL

## BONUS QUOTA OF ORDINARY FINANCING FUND (MLN EUR): TREND 2009-2012 AND % OF TOTAL

YEAR	FFO BOLOGNA	FFO ITALY	BOLOGNA %
2009	403.4	7,432.2	5.4%
2010	392.3	7,157.4	5.5%
2011	383.7	6,911.0	5.5%
2012	390.9	6,830.0	5.7%

YEAR	BOLOGNA BONUS QUOTA	FFO ITALY BONUS QUOTA	BOLOGNA %
2009	33.3	523.5	6.4%
2010	45.9	720.0	6.4%
2011	55.3	832.0	6.6%
2012	63.7	910.0	7.0%

STAFF COSTS:

69.3% OF THE TOTAL COSTS, BY LAW LIMITED TO 80%

#### **DEBT BURDEN:**

0.0% OF THE ORDINARY FINANCING FUND, COMPARED TO THE LIMIT SET BY LAW OF 15%

These two positive indicators have assured the University of Bologna first place in the allocation of resources for staff recruitment and career progression.

## BUDGET 2012: MACRO COST GROUPS

MACRO COST GROUP	MLN EURO
TEACHING	19.8
RESEARCH	39.2
STUDENT SERVICES	23.1
INTERNATIONAL RELATIONS	11.6
STAFF	393.5
OTHER STRUCTURES	5.1
ORGANISATION	136.0
TOTAL	628.3

#### **BUILDINGS**

Covering a total area of 934,000 m2, the University pursues its real estate development and consolidation programme across its campuses. The most important interventions in figures:

PROJECT	TOTAL (MLN EURO)	SURFACE AREA (M2)
Bologna "Cantiere Navile" – in progress	88.0	45,000
II Phase - I Lot Student facilities and "Lazzaretto" Services Bologna – 2nd tranche MIUR funding no. 338/2000	28.5	15,000
"ex Zuccherificio" site in Cesena – contract under tender	30.0	15,000
Requalification of the "ex Croce Rossa" Bologna – 1st tranche MIUR funding no. 338/2000	2.5	2,000
Forli Campus - in progress	37.3	23,500
"L.B. Alberti" citadel Rimini – tender in preparation	13.0	3,000
Construction of new teaching block in Ravenna - in 2013 Annual list	1.0	900





#### Editing

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Data updated to 2012